From: Brian Boyles

To: Fox, Kate (MOTT); beth@bethlaski.com; Paul.Mark@masenate.gov; Hao, Yvonne (EOED); Green, Sheila (MOTT);

bryan@rafanellievents.com; katie@hyphenatedstrategies.com; kedmunds@massmoca.org; mthompson@redsox.com; dshapiro@ymcaboston.org; jwerner@mit.edu; csmart@onyxbos.com; BBoland@foley.com; lopesm@verizon.net; jak@thekraftgroup.com; meredith@meredithjdewitt.com; pamela.everhart@fmr.com; AHostetter@pilothouse.com; r.rivers@easternbank.com; bthomson@aimnet.org;

smedgerley@aol.com; nobi; clynch@massaflcio.org; Meehan, Marty - ext; csmith@bso.org; Tanisha.Sullivan@sanofi.com; Linda Whitlock; carolynm.casey@gmail.com; cdurant@redsox.com; sasha.p.hoffman@gmail.com; linda.henry@globe.com; Josiane Martinez; doleva@hoophall.com;

imarikenyaparisjeffries@gmail.com; cpappas@openthedoor.biz; JRaftery@massport.com; ccs@wachusett.com; hj101@wellesley.edu; Collins, Irene - ext; KSaunders@ymcaboston.org; peggy.byrd@globe.com; Hoysradt, Kristian (GOV); Phillips, Abigail E. (MOTT); Dunlea, Derek (HOU); gabrielle.hanson@masenate.gov; Kelly, Kate (GOV); Rosenberry, John (SEC); Galvin, William F. (SEC); Stanton, Sarah (EOED); mike.firestone@boston.gov;

Sandy Lish

Cc: El-Jazzar, Angela (EOED); dthibault@rafanellievents.com; jodie.vickery@pilothouse.com; Lopes, Manny;

ogaston@onyxbos.com; Josiane Martinez; Michael Firestone

Subject: Re: MA 250 Executive Committee Meeting (Virtual)

Date: Wednesday, April 2, 2025 3:29:37 PM

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Committee members--

Following up on Bob's request, we'd love your help in spreading the word about our "Promises of the Revolution" grant.

https://masshumanities.org/active-grants/expand-massachusetts-stories-promises-revolution/

You can help support this Mass Humanities initiative here:

https://masshumanities.org/donate/

All my best,

Brian Boyles

Executive Director

Mass Humanities

413.667.7917

bboyles@masshumanities.org

www.masshumanities.org

LinkedIn

Substack

Current opportunities:

- Apply for a "Promises of the Revolution" grant.
- Apply to host a Reading Frederick Douglass Together community event.
- Apply to be the first Massachusetts state poet laureate.
- Join us for our 2025 Climate Story Summit on June 11 in New Bedford.

From: Fox, Kate (MOTT)

Sent: Friday, March 7, 2025 8:07 AM

To: Fox, Kate (MOTT) < Kate.Fox@mass.gov>; beth@bethlaski.com < beth@bethlaski.com>; Paul.Mark@masenate.gov < Paul.Mark@masenate.gov >; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Green, Sheila (MOTT) <Sheila.Green@mass.gov>; bryan@rafanellievents.com
bryan@rafanellievents.com>; katie@hyphenatedstrategies.com <katie@hyphenatedstrategies.com>; kedmunds@massmoca.org <kedmunds@massmoca.org>; mthompson@redsox.com <mthompson@redsox.com>; dshapiro@ymcaboston.org <dshapiro@ymcaboston.org>; jwerner@mit.edu <jwerner@mit.edu>; csmart@onyxbos.com <csmart@onyxbos.com>; BBoland@foley.com <BBoland@foley.com>; lopesm@verizon.net <lopesm@verizon.net>; jak@thekraftgroup.com <jak@thekraftgroup.com>; meredith@meredithjdewitt.com <meredith@meredithjdewitt.com>; pamela.everhart@fmr.com <pamela.everhart@fmr.com>; AHostetter@pilothouse.com <AHostetter@pilothouse.com>; r.rivers@easternbank.com <r.rivers@easternbank.com>; bthomson@aimnet.org <bthomson@aimnet.org>; smedgerley@aol.com <smedgerley@aol.com>; nobi <nobi@becma.org>; Brian Boyles

bboyles@masshumanities.org>; clynch@massaflcio.org <clynch@massaflcio.org>; Meehan, Marty - ext <mmeehan@umassp.edu>; csmith@bso.org <csmith@bso.org>; Tanisha.Sullivan@sanofi.com <Tanisha.Sullivan@sanofi.com>; Linda Whitlock daawhitlock@gmail.com>; carolynm.casey@gmail.com <carolynm.casey@gmail.com>; cdurant@redsox.com <cdurant@redsox.com>; sasha.p.hoffman@gmail.com <sasha.p.hoffman@gmail.com>; linda.henry@globe.com <linda.henry@globe.com>; Josiane Martinez <josiane@discoverasg.com>; doleva@hoophall.com <doleva@hoophall.com>; imarikenyaparisjeffries@gmail.com <imarikenyaparisjeffries@gmail.com>; cpappas@openthedoor.biz <cpappas@openthedoor.biz>; JRaftery@massport.com <JRaftery@massport.com>; ccs@wachusett.com <ccs@wachusett.com>; hj101@wellesley.edu <hi101@wellesley.edu>; Collins, Irene - ext <lCollins@ymcaboston.org>; KSaunders@ymcaboston.org <KSaunders@ymcaboston.org>; peggy.byrd@globe.com <peggy.byrd@globe.com>; Hoysradt, Kristian (GOV) <Kristian.Hoysradt@mass.gov>; Phillips, Abigail E. (MOTT) <Abigail.E.Phillips@mass.gov>; Dunlea, Derek (HOU) <Derek.Dunlea@mahouse.gov>; gabrielle.hanson@masenate.gov <Gabrielle.Hanson@masenate.gov>; Kelly, Kate (GOV) <Kate.Kelly@mass.gov>; Rosenberry, John (SEC) <John.Rosenberry@sec.state.ma.us>; Galvin, William F. (SEC) < William.Galvin@sec.state.ma.us>; Stanton, Sarah (EOED) <Sarah.Stanton@mass.gov>; mike.firestone@boston.gov <mike.firestone@boston.gov>; Sandy Lish <slish@thecastlegrp.com>

Cc: El-Jazzar, Angela (EOED) <Angela.El-Jazzar@mass.gov>; dthibault@rafanellievents.com <dthibault@rafanellievents.com>; jodie.vickery@pilothouse.com <jodie.vickery@pilothouse.com>; Lopes, Manny <manny.lopes@fallonhealth.org>; ogaston@onyxbos.com <ogaston@onyxbos.com>; Josiane Martinez <JMartinez@discoverasg.com>; Michael Firestone <michael.firestone@boston.gov>

Subject: MA 250 Executive Committee Meeting (Virtual)

When: Wednesday, April 2, 2025 2:30 PM-3:30 PM.

Where: https://us06web.zoom.us/j/89449976226?pwd=Z96awb5nE9aO1AlMZa368gjzhfCTqW.1

https://us06web.zoom.us/j/89449976226?pwd=Z96awb5nE9aO1AIMZa368gjzhfCTqW.1

Meeting ID: 894 4997 6226

Passcode: 615324

Dial in:

+1 646 558 8656 US (New York)

One tap mobile

- +13126266799,,9338844867# US (Chicago) +16465588656,,9338844867# US (New York)

From: Fox, Kate (MOTT)

To: beth@bethlaski.com; Paul.Mark@masenate.gov; Hao, Yvonne (EOED); Green, Sheila (MOTT);

bryan@rafanellievents.com; katie@hyphenatedstrategies.com; kedmunds@massmoca.org; mthompson@redsox.com; dshapiro@ymcaboston.org; jwerner@mit.edu; csmart@onyxbos.com;

BBoland@foley.com; jak@thekraftgroup.com; meredith@meredithjdewitt.com; pamela.everhart@fmr.com; AHostetter@pilothouse.com; r.rivers@easternbank.com; bthomson@aimnet.org; smedgerley@aol.com; nobi;

bboyles@masshumanities.org; clynch@massaflcio.org; Meehan, Marty - ext; csmith@bso.org;

Tanisha.Sullivan@sanofi.com; lindaawhitlock@gmail.com; carolynm.casey@gmail.com; cdurant@redsox.com;

sasha.p.hoffman@gmail.com; linda.henry@globe.com; Josiane Martinez; doleva@hoophall.com;

imarikenyaparisjeffries@gmail.com; cpappas@openthedoor.biz; JRaftery@massport.com; ccs@wachusett.com; hj101@wellesley.edu; Collins, Irene - ext; KSaunders@ymcaboston.org; peggy.byrd@globe.com; Hoysradt, and the collins of the col

Kristian (GOV); Phillips, Abigail E. (MOTT); Lopes, Manny; Dunlea, Derek (HOU);

gabrielle.hanson@masenate.gov; Kelly, Kate (GOV); Rosenberry, John (SEC); Galvin, William F. (SEC); Stanton,

Sarah (EOED); mike.firestone@boston.gov; Sandy Lish; Josiane Martinez

Cc: El-Jazzar, Angela (EOED); dthibault@rafanellievents.com; jodie.vickerv@pilothouse.com; ogaston@onyxbos.com

Subject: MA250 Executive Committee Meeting Agenda and Deck

Date: Tuesday, April 1, 2025 4:10:47 PM

Attachments: 250402 Agenda.pdf

MA250 Executive Committee Meeting - April 2, 2025.pdf

Dear MA250 Executive Committee,

Attached please find the deck and agenda for our virtual meeting on April 2 at 2:30 PM. The Zoom link is below.

https://us06web.zoom.us/j/89449976226?pwd=Z96awb5nE9aO1AlMZa368gjzhfCTqW.1

Meeting ID: 894 4997 6226

Passcode: 615324

We look forward to seeing you tomorrow.

Best,

Sarah and Kate

Sarah Stanton, Undersecretary

Executive Office of Economic Development

Kate Fox, Executive Director

Massachusetts Office of Travel & Tourism

From: <u>Yvonne Hao</u>

To: Mason Boemer, Sally; Hao, Yvonne (EOED)

Subject: Re: Introduction

Date: Thursday, September 26, 2024 5:03:37 PM

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Thanks Jonathan, for the kind introduction (and moving you to bcc).

And Sally, sincere apologies for this delay...I am swamped during the week, and often don't get to check this personal email until the weekends.

I've copied my work email here, and we can coordinate from there. Looking forward to it, and so grateful for you and MGB, and happy to help, thanks!

On Mon, Sep 23, 2024 at 9:45 PM Mason Boemer, Sally <<u>smasonboemer@mgb.org</u>> wrote:

Thanks for connecting us, Jonathan. Yvonne, please let me know a good date/time that works for your busy schedule. I appreciate your willingness to provide some guidance.

From: Kraft, Jonathan < JAK@TheKraftGroup.com>

Sent: Sunday, September 22, 2024 1:08 PM

To: Mason Boemer, Sally < <u>smasonboemer@mgb.org</u>>; Yvonne Hao

Subject: Introduction

External Email - Use Caution

Sally Mason Boemer please meet Yvonne Hao.

Sally, as you and I discussed, I gave Yvonne some of the background of our ongoing issues with the city around the MBTA head house. She is willing to try to help us get to a quicker more efficient resolution with the city and one that works for the hospital. I will let the two of you connect and obviously, I am always available to assist if needed.

Yvonne, thanks again. We all appreciate the energy and attention you give to the healthcare ecosystem in the state.

J

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From: Hao, Yvonne (EOED)
To: Kraft, Jonathan

Subject: RE: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

Date: Monday, December 11, 2023 6:28:00 AM

Attachments: <u>image001.png</u>

Thanks so much Jonathan, we feel the same- so very grateful for you and your family! And look forward to spending more time one of these days! Hope you and Patty get to enjoy the holidays with the kids and your dad and brothers. Very best, Yvonne

From: Kraft, Jonathan <JAK@TheKraftGroup.com> **Sent:** Wednesday, December 6, 2023 10:03 PM **To:** Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>

Subject: RE: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

It was great seeing you. Sorry we didn't get more time together.

If I don't see you before the holidays hope that you, Mark and the girls have a very peaceful and happy holiday season

j

From: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>

Sent: Wednesday, December 6, 2023 6:22 AM

To: Cosgrove, Toby <cosgrod@ccf.org>; Holland, Lisa F. <lholland4@mgb.org>

Cc: Coburn, Christopher Mark < cmcoburn@mgb.org; Kraft, Jonathan < JAK@TheKraftGroup.com>

Subject: RE: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

Awesome news, and it's far out still, but let me know when you have your travel plans confirmed, and would love to see you for a meal while you are in town. And, so good to see you on Monday night too Jonathan! I was also in Williamstown yesterday, and did a 6:30am hike up Stone Hill in the dark...but nothing like watching the sun start to rise over the purple valley!

So grateful for you all!

From: Cosgrove, Toby < cosgrod@ccf.org>
Sent: Monday, December 4, 2023 12:08 PM

To: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Holland, Lisa F. < lholland4@mgb.org>

Cc: Coburn, Christopher Mark cmzoburn@mgb.org; 'Kraft, Jonathan' < JAK@TheKraftGroup.com

Subject: Re: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

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Thank you for thinking of me. I would be delighted to participate. Toby

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From: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>

Sent: Monday, December 4, 2023 10:54:27 AM

To: Holland, Lisa F. < lholland4@mgb.org; Cosgrove, Toby < cosgrod@ccf.org

Cc: Coburn, Christopher Mark < cmcoburn@mgb.org >; 'Kraft, Jonathan' < JAK@TheKraftGroup.com >

Subject: [EXT] RE: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

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Toby, we would LOVE to see you here in our state at this awesome event!!! Hope you can make the schedules work and join! And, we can have a mini-Williams reunion with Jonathan too! Very grateful for all of you, very best, Yvonne

From: Holland, Lisa F. < lholland4@mgb.org>

Sent: Wednesday, November 29, 2023 12:54 PM

To: Toby Cosgrove < cosgrod@ccf.org >

Cc: Coburn, Christopher Mark <<u>cmcoburn@mgb.org</u>>; Hao, Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; 'Kraft, Jonathan' <<u>JAK@TheKraftGroup.com</u>>

Subject: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Dr. Cosgrove,

Please find attached an invitation from Dr. Anne Klibanski, President and Chief Executive Officer of Mass General Brigham.

Lisa Holland

Executive Assistant to:
Anne Klibanski, M.D., President & CEO

Mass General Brigham

800 Boylston Street | Suite 1150 | Boston, MA 02199 T 617-278-1004 massgeneralbrigham.org



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Anne Klibanski, M.D. *President & Chief Executive Officer*

November 28, 2023

Toby Cosgrove, MD Cleveland Clinic 9500 Euclid Avenue Cleveland, Ohio 44195

Dear Toby,

Thank you for inviting me to speak last summer at the InnovaHealth webinar. I enjoyed the exchange with you and John.

I am writing to invite you to be a featured speaker at the **2024 World Medical Innovation** Forum, presented in partnership with Bank of America, September 23-25, 2024, at the Encore Boston Harbor Hotel. The 2024 World Medical Innovation Forum will focus on breakthrough technology and its role in care delivery. Dozens of leading CEOs, senior investors, entrepreneurs, government officials, and many prominent Harvard clinical and research faculty will be among the speakers.

We hope that you will join us in a truly distinctive part of the Forum – a panel of former large health system CEOs reflecting on the leadership and business challenges they confronted related to technology adoption, access, and affordability. The panel will help the audience better understand the factors that shaped today's health care environment and how they will influence the future of care. Ideally, as former chief executives, panel members will be able to share extra insights and personal lessons learned. The panel will be actively featured in Forum marketing. We are happy to cover travel expenses for you and a guest.

As part of a new feature at this year's Forum, we are additionally asking all speakers to be available for a private break-out leader exchange immediately after the panel. This will be an opportunity to meet with select Forum attendees including institutional investors and money managers. If there is more interest and you have availability, we are also happy to schedule additional small group or 1:1 meetings with Forum attendees.

Prior Forum speakers have included the CEOs of Amgen, AbbVie, Bayer Pharma, Bank of America, Biogen, BMS, Boston Scientific, Cardinal Health, GE, EPIC, Lilly, Medtronic, Moderna, Novartis, Nuance, Nvidia, Pfizer, Philips, Siemens, Thermo Fisher, and Vertex as well

as multiple U.S. Cabinet secretaries and heads of FDA and CMS. Last year included the Massachusetts Governor, Secretary Yvonne Hao, and Jonathan Kraft. All are expected back this year. The Forum typically has 2,000 registrants from dozens of states and countries.

Mass General Brigham and Bank of America have partnered to highlight the breakthroughs that will drive future patient care and frame its-policy implications and challenges. The objective of the Forum is direct exchanges among principals as they examine priorities, opportunities, and barriers, providing the audience actionable insights as well as the chance to be face to face with like-minded peers.

I hope that you will be able to join us in Boston next September. Please contact Chris Coburn, Chief Innovation Officer, Mass General Brigham (617-510-2631 or cmcoburn@mgb.org) if you have any questions and to confirm participation.

Thank you for your consideration. I look forward to your reply.

Sincerely,

Anne Klibanski, MD

President and CEO, Mass General Brigham

cc: Christopher Coburn, Chief Innovation Officer

Yvonne Hao, Secretary of Economic Development, Commonwealth of Massachusetts Jonathan Kraft, Chair, MGH Board of Trustees; Member, MGB Board of Directors From: Coburn, Christopher Mark

To: <u>Cosgrove, Toby</u>

Cc: "Kraft, Jonathan"; Hao, Yvonne (EOED); Holland, Lisa F.; Frazier, Casey A.; Grdina, Michelle M.

Subject: TOBY COSGROVE MD | Invitation on Behalf of Anne Klibanski, MD | CONFIRMED

Date: Monday, December 4, 2023 12:25:15 PM

Attachments: <u>image003.png</u>

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Toby- thanks so much. That is terrific news. Our team will f/u with your office on logistics. Thanks again, Chris

Christopher M. Coburn

Chief Innovation Officer

Mass General Brigham

215 First Street | 5th Floor | Cambridge MA 02142

Cell: 617 510 2631 | innovation.partners.org

EA: Rebecca Coakley | 857 307 2485 | RCOAKLEY1@PARTNERS.ORG



YEAR 10

SEPTEMBER 23-25, 2024

Encore Boston Harbor

From: Cosgrove, Toby <cosgrod@ccf.org>
Sent: Monday, December 4, 2023 12:08 PM

To: Hao, Yvonne (EOED) < Yvonne. Hao@mass.gov>; Holland, Lisa F. < lholland4@mgb.org>

Cc: Coburn, Christopher Mark <cmcoburn@mgb.org>; 'Kraft, Jonathan' <JAK@TheKraftGroup.com>

Subject: Re: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

External Email - Use Caution

Thank you for thinking of me. I would be delighted to participate. Toby

Get Outlook for iOS

From: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>

Sent: Monday, December 4, 2023 10:54:27 AM

To: Holland, Lisa F. < lholland4@mgb.org; Cosgrove, Toby < cosgrod@ccf.org>

Cc: Coburn, Christopher Mark <<u>cmcoburn@mgb.org</u>>; 'Kraft, Jonathan' <<u>JAK@TheKraftGroup.com</u>>

Subject: [EXT] RE: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

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Toby, we would LOVE to see you here in our state at this awesome event!!! Hope you can make the schedules work and join! And, we can have a mini-Williams reunion with Jonathan too! Very grateful for all of you, very best, Yvonne

From: Holland, Lisa F. < lholland4@mgb.org>

Sent: Wednesday, November 29, 2023 12:54 PM

To: Toby Cosgrove <<u>cosgrod@ccf.org</u>>

Cc: Coburn, Christopher Mark < cmcoburn@mgb.org; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov; 'Kraft, Jonathan' < JAK@TheKraftGroup.com>

Subject: Invitation on Behalf of Anne Klibanski, MD, of Mass General Brigham --

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Dear Dr. Cosgrove,

Please find attached an invitation from Dr. Anne Klibanski, President and Chief Executive Officer of Mass General Brigham.

Thank you,

Lisa Holland

Executive Assistant to:

Anne Klibanski, M.D., President & CEO

Mass General Brigham

800 Boylston Street | Suite 1150 | Boston, MA 02199

T 617-278-1004 <u>massgeneralbrigham.org</u>



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From: <u>Hao, Yvonne (EOHED)</u>
To: <u>Kraft, Jonathan</u>

Cc: Saia, Susan (EOHED); MacCormack, Emily (EOED); Fiore, Tracy

Subject: RE: New factory opening

Date: Thursday, April 27, 2023 6:35:00 AM

Great on all fronts, thanks Jonathan! Looking forward to this, and so grateful for you and your family! Very best, Yvonne

From: Kraft, Jonathan <JAK@TheKraftGroup.com>

Sent: Wednesday, April 26, 2023 7:46 AM

To: Hao, Yvonne (EOHED) < Yvonne. Hao@mass.gov>

Cc: Saia, Susan (EOHED) <susan.saia@mass.gov>; MacCormack, Emily (EOHED)

<Emily.Chabot2@mass.gov>; Fiore, Tracy <tracyf@thekraftgroup.com>

Subject: Re: New factory opening

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Great. Tracy Fiore, my EA who you know and is copied above, will start a separate string with Susan and Emily with the people out at Rand-Whitney and they will take care of all of the details.

We will also have a quiet comfortable spot for Ashley to do her Zoom (and I love the karma of you being on your way back from Williamstown).

Finally, thanks for the kind words on Josh. You have now met the most capable member of the family.

Jonathan

On Apr 26, 2023, at 5:44 AM, Hao, Yvonne (SEA) <<u>vvonne.hao@state.ma.us</u>> wrote:

Thanks Jonathan, and copying my Chief Emily here, and Susan our master scheduler. They can help coordinate on our side.

One other note- I will have a colleague with me (Undersecretary Ashley Stolba), as we will be coming from Williamstown, since we have are having dinner the night before with Jack Wadsworth and Maud and some others. Ashley needs to be on a Board zoom at 10am, while I am at your event. Can we find a quiet room at the plant for her to do her zoom? Let us know if that could work?

Also, I talked with your brother last night at the NACD event! So great to get a chance to know him a bit better, and so glad he could be there for the prize honoring your mom. I am HUGE fans of your family!

Thanks, Yvonne

From: Kraft, Jonathan < JAK@TheKraftGroup.com>

Sent: Tuesday, April 25, 2023 10:45 PM

To: Hao, Yvonne (EOHED) < Yvonne.Hao@mass.gov>

Subject: Re: New factory opening

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Yvonne

That is awesome. Excited you will be there and love for you to speak. I can have a summary of the details of the event sent to you directly or we can send it to whoever you want on your staff. Please let me know what works best. Also very happy to have somebody send somebody on your staff some details about the project. Just let me know what makes the most sense and we will make it very easy for you.

Really excited that you could make this work

J

On Apr 25, 2023, at 6:05 PM, Hao, Yvonne (SEA) < vvonne.hao@state.ma.us> wrote:

Hi Jonathan, good news. I shifted some things and can now join for this ribbon cutting in Boylston on May 18th. Let me know the details and what I can do to help! Happy to speak or do anything else. Thanks, excited to join, very grateful for all your work as part of Team MA, Yvonne

On Apr 25, 2023, at 7:03 AM, Hao, Yvonne (EOHED) < \frac{Yvonne.Hao@mass.gov}{} wrote:

Thanks Jonathan, you are the best! SO good to hear from you always, and so exciting about this new manufacturing plant in Boylston too! We are so lucky to have you on Team MA!

I would LOVE to attend and also to speak, but need to figure out my schedule that day, as I am already double booked! Let me get back to you- one other idea...if I can't make it, would you want me to check with the Gov/ LG or other folks here to attend in my place?

And, thanks for the positive feedback. It has been very busy, and I feel a lot of urgency! We have work to do here! But, very grateful to be able to dig in, and I am hoping to see you at Collette's retirement dinner too, if not before.

Let me know thoughts, thanks, yvonne

Begin forwarded message:

From: "Kraft, Jonathan" < JAK@thekraftgroup.com>

Date: April 24, 2023 at 7:29:04 AM EDT

To: Subject: New factory opening

Yvonne

When we got together a few months ago, I mentioned that we would be cutting the ribbon on a new manufacturing facility in Boylston MA. on May 18. The factory is a 380,000 sq ft state of the art corrugated box facility that represents approximately a \$100m investment (well over that if you take into account the 300,000sq ft sister building, we have also built next-door for one of our other businesses, Unified Global Packaging). I have attached an

invitation to the ribbon-cutting and if you were able to make it, would love to have you speak at the event. I also understand that you get inundated with these types of requests and if it doesn't fit your schedule totally understand.

BTW....you are killing it. I keep hearing really strong feedback from all different people across the State about how impressed they are with you personally and how you are taking to the position. I am not surprised at all, but thought you would like to know

Jonathan

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RAND-WHITNEY CORDIALLY INVITES YOU TO JOIN THEM FOR THEIR RIBBON CUTTING CEREMONY

AS PART OF THIS CELEBRATION PLEASE JOIN US FOR REFRESHMENTS AS WE OFFICIALLY OPEN OUR NEW LOCATION

Thursday | May 18, 2023 | 10 am

BOYLSTON FACILITY
160 SHREWSBURY STREET, BOYLSTON MA

RIBBON CUTTING

KINDLY RSVP TO CAROLINE DUNCAN BY 5.1.23 508-890-7060 OR CDUNCAN@RANDWHITNEY.COM From: Kraft, Jonathan

To: Hao, Yvonne (EOHED)

Subject: Re: Thanks again, and looking forward to following up!

Date: Thursday, February 23, 2023 9:07:17 PM

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Thx Yvonne. You are way too kind. David is great. You are really connecting with everybody that you should (not surprising)

On Feb 23, 2023, at 3:35 PM, Hao, Yvonne (SEA) <yvonne.hao@state.ma.us>wrote:

Ps I had a great chat with David Fialkow today- and he suggested that I talk with you! When I told him I had gone to see you at Gillette already, we ended up chatting about how we are both big fans of yours!!!

From: Kraft, Jonathan <JAK@TheKraftGroup.com>

Sent: Saturday, February 4, 2023 2:49 PM

To: Hao, Yvonne (EOHED) < Yvonne. Hao@mass.gov>

Cc: Fiore, Tracy <tracyf@thekraftgroup.com>; Zagreda, Stephanie

<StephanieZ@TheKraftGroup.com>

Subject: Re: Thanks again, and looking forward to following up!

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Yvonne

You are way too kind on all fronts. I really enjoyed the time as well, and as I said, I am so happy that somebody with your background, intellect, and overall skill set is willing to take on this type of public service role. You can truly have an inordinately positive impact on the future of the Commonwealth and its citizens.

I passed on your thanks to my dad and he reiterated to me what he said multiple times on Thursday about how excited he is that someone like you is in this position.

When you know who you would like to meet, please reach out to me and we will get you connected and please know you can reach out for anything anytime if I can be helpful. Really. I also know my father would want me to say the same holds true for

him. We both want you to be wildly successful.

Finally, please tell Mark and the girls I said that if I am at Gillette the night you go to Taylor that I will be happy to give them a similar tour before the show

...... and I promise I will reach out with any feedback I have

Jonathan

On Feb 3, 2023, at 7:32 AM, Hao, Yvonne (SEA) <pvonne.hao@state.ma.us</pre>

Jonathan,

As I suspected, Mark and the girls are VERY jealous of my time at Gillette yesterday! I showed them all the photos, and they are now even bigger Patriots fans after seeing all the signs and meeting rooms and virtual room. It confirms for all of us that none of the success happens by accident- it requires so much intentionality and hard work and discipline and creativity to make it all happen on the field!

And, please thank your Dad for me as well. It was a treat to get a chance to talk with him and hear his perspectives. I meant what I said- we are truly lucky to have your family, and to have your loyalty and investment to our State. And, I want both of you to hold me accountable as we work to earn your continued commitment going forward!

Most of all, I appreciated having the time with you, and learning more about your businesses and investments across the state. So impressive to hear that about the breadth and depth across the Patriots, manufacturing, life sciences, real estate, hospitals/ healthcare, education, tourism, and everything else! Your insights are really helpful, especially as I ramp up and start developing early hypotheses.

I would love to take you up on your offer to connect me with other thoughtful leaders who care about the state. Let me talk with my team and prioritize the list, and I'll give Tracy or Stephanie a call, so that we make good wise use of your kind offer of introductions.

And, last, but not least at all, HUGE thanks Tracy and Stephanie! So great to meet you two in person finally! Our whole family is so grateful for all your help over the years. And, Tracy- Susan Saia says hello and is such a fan of yours too!

Thanks again, look forward to following up, and please don't hesitate to reach out and give me feedback too! I need it! Thanks, Yvonne

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