

From: Orli Biger <Orli.Biger@arcinnovation.org>
Sent: Friday, February 6, 2026 2:47 PM
To: Katherine Green
Subject: Accepted: MeHI / ARC Boston on RHTP

Subject: ARC Landing Boston: Opening Ceremony
Subject: **ARC Landing Boston: Opening Ceremony**
Location: Suite 1400, 60 State Street, Boston MA

Start: Tue 3/3/2026 1:30 PM
End: Tue 3/3/2026 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Organizer: Dolev Melamed

We look forward to seeing you at our Opening Ceremony next week!

1:30 Doors Open
2:00-3:00 Opening Ceremony & Ribbon Cutting
3:00-4:00 Toast & Networking

Additional details on entering the building will be provided the day before the event.

From: [Economy - Consulate General of ISRAEL in Boston](#)
To: [Keely Benson](#)
Subject: Automatic reply: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)
Sent: 2/3/2026 3:29:58 PM

Hello,

I am currently out of the office for personal reasons.

I will respond to your email as soon as I return to the office.

Thank you for your understanding.

Best regards,
Hagay

Subject: Canceled: ARC Landing Boston: Opening Ceremony
Subject: Canceled: ARC Landing Boston: Opening Ceremony
Location: Suite 1400, 60 State Street, Boston MA

Start: Tue 3/3/2026 1:30 PM
End: Tue 3/3/2026 4:00 PM
Show Time As: Free

Recurrence: (none)

Organizer: Dolev Melamed

Importance: High

Event Postponed

From: [Yonatan Keschner](#)
To: [Dolev Melamed](#); [Ofira Zloto](#);
Subject: Ceremony Postponed - Important update
Sent: 3/2/2026 3:06:22 PM

To Our Distinguished Guests,

I hope this message finds you safe and well. We're resending this email just to make sure it reached you and didn't get missed. We are in the process of rescheduling.

It is with thoughtful consideration that I write to share an update regarding the ARC Landing Boston Ribbon Cutting and Opening Ceremony, originally scheduled for this Tuesday, March 3rd, which we had planned to hold in conjunction with Governor Healey, Secretary Paley, Secretary Mahania, Treasurer Goldberg, other government leaders, and senior leadership from surrounding medical centers and healthcare organizations.

Due to recent developments in the Middle East, **we have made the difficult decision to *postpone* this much awaited event.** While we were very much looking forward to welcoming you to Boston and celebrating this important milestone together, we feel it is most appropriate to pause at this time while our local and global leaders are currently focused on unfolding events.

We sincerely hope for everyone's safety, strength, and well-being during this time. Our thoughts are with all those affected, including members of our extended community, colleagues, and loved ones. We also recognize that some of you are traveling from abroad and appreciate the disruption this may cause to your plans. Please let us know if we can be helpful in any way, and of course you are always welcome to be hosted at our office if you have already arrived in Boston.

The first cohort of startups, slated to start this week, will start the program as planned, and we have a full range of activities set up for them locally as they start their journey in Massachusetts. We know many of you will be involved with the program, and we look forward to working together to turn this into an effective and successful program, for both the companies, as well as for the Commonwealth.

We are postponing the opening ceremony and will share the new date and time for the event soon.

Thank you for your understanding, your partnership, and your continued support.

With sincere appreciation,
Yonatan Keschner, MD, MHCM
CEO, ARC Landing Boston
Faculty, Harvard Medical School

Eyal Zimlichman, MD, MHCM
Chief Innovation, Transformation and AI Officer, Sheba Medical Center
Founder and Director, ARC

From: [Dolev Melamed](#)
To: [Yonatan Keschner](#)
Subject: Important Update Regarding Tuesday's Opening Ceremony
Attachments: [Opening Ceremony Update.pdf](#)
Sent: 2/28/2026 2:54:25 PM

Please see below for an important update from our CEO:

To Our Distinguished Guests,

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It is with thoughtful consideration that I write to share an update regarding the ARC Landing Boston Ribbon Cutting and Opening Ceremony, originally scheduled for this Tuesday, March 3rd, which we had planned to hold in conjunction with Governor Healey, Secretary Paley, Secretary Mahania, Treasurer Goldberg, other government leaders, and senior leadership from surrounding medical centers and healthcare organizations.

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CEO, ARC Landing Boston
Faculty, Harvard Medical School

Eyal Zimlichman, MD, MHCM
Chief Innovation, Transformation and AI Officer, Sheba Medical Center
Founder and Director, ARC

From: [ARC Boston](#)
To: [Dr. Zimlichman Eyal](#); [Yonatan Keschner](#);
Subject: Invitation ARC Boston Opening Ceremony
Attachments: [ARC LANDING BOSTON .pdf](#)
Sent: 1/29/2026 4:53:35 PM

We are pleased to invite you to the launch ceremony of **ARC Landing Boston**, marking the opening of our international platform connecting global health-tech innovation with the Massachusetts healthcare ecosystem. Please see the invitation below, which includes an embedded registration link for your convenience.

We are honored to welcome **Governor Healey, Secretary Eric Paley, Prof. Yitshak Kreiss, Prof. Eyal Zimlichman**, along with other distinguished leaders, to join us for this exciting occasion.

Please note that attendance is by invitation only. If you are unable to attend and would like to suggest an alternate representative, please let us know and we will be happy to accommodate.

We look forward to seeing you!

Yonatan Keschner, MD, MHCM
CEO, ARC Landing Boston
Faculty, Harvard Medical School
ykeschner@arcinnovation.org

SHEBA
Tel HaShomer
City of Health

ARC

ARC Landing Boston: A New Center for Global Health Innovation

Sheba Medical Center and ARC cordially invite you to the opening ceremony
**Held in the presence of Her Excellency, Governor Maura Healey
of the Commonwealth of Massachusetts.**

March 3, 2026 | 60 State Street,
Tuesday | Suite 1400, Boston
1:30

ARC, the innovation arm of Sheba Medical Center - Israel's largest and most advanced medical institution - is a proven engine for transformative healthcare, improving patient outcomes while driving sustainable economic growth and strengthening the broader healthcare ecosystem.

ARC is now coming to Boston, establishing a strategic platform for international healthtech startups, connecting them with Massachusetts' leading healthcare community to accelerate transformation through the delivery of advanced healthcare solutions with measurable impact, while driving economic growth

RSVP REQUIRED

This invitation is personal and non-transferable.

Subject: Israel National Defense College Delegation
Location: McCormack State Office Building, 1 Ashburton Place, 21st Floor - Conference Room 1, Boston, MA 02108

Start: Tue 6/2/2026 10:30 AM
End: Tue 6/2/2026 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Ramapriya, Jeevan (MOITI)

LOGISTICS:

Tuesday 2 June 2026

10:30am to 11:30am

Executive Office of Economic Development

McCormack State Office Building

1 Ashburton Place

21st Floor – Conference Room 1

Boston, MA 02108

- Please bring a photo ID. At security, indicate you're meeting with Jeevan Ramapriya at the Executive Office of Economic Development on the 21st Floor. After TSA-like screening, proceed to the second bank of elevators and follow signs to EOED in Room 2101.

BACKGROUND:

On Tuesday 2 June 2026 from 10:30am to 11:30am, MOITI is hosting a delegation of 12-14 members from the Israel National Defense College (INDC) – a leading institution that trains, shapes, and empowers senior national security leadership of the State of Israel.

PURPOSE:

The major topics of discussion are to share perspectives and expertise on the Massachusetts defense sector, the SHIELD initiative, and how it impacts national or state security.

From: [SHIELD](#) on behalf of [SHIELD](#)
Cc: [SHIELD](#); [Adam Couturier](#); [Ben Linville-Engler](#);
[acaruso@mit.edu](#); [accounts@forgeimpact.org](#); [alec@anchoradvisorspm.com](#);
[amdowd@massdevelopment.com](#); [andrew.ballow@socom.mil](#); [aneel.alvares.1@afri.af.mil](#);
[Baotien.Nguyen@mass.gov](#); [ben@skyriverventures.com](#); [brenda.burdick@gd-ms.com](#);
[Bwidholm@statestreet.com](#); [c.duggan@northeastern.edu](#); [Camille@wpi.edu](#);
[CANASTOS@HARMONICDRIVE.NET](#); [cedunphy@mit.edu](#); [David Chen](#); [Chris.Mills@mass.gov](#);
[christian.salmon@wne.edu](#); [christine.m.miska@baesystems.us](#); [craig.desmarais2@mass.gov](#);
[d.erdogmus@northeastern.edu](#); [deepbrook@gmail.com](#); [Joseph Downing](#); [Ebennett@necc.mass.edu](#);
[emily@engine.xyz](#); [Lily Fitzgerald](#); [Foran@STPolicy.com](#); [giancarlo.moats.1@us.af.mil](#);
[gthoren@draper.com](#); [hans_olson@uml.edu](#); [Laura Hastings](#); [hpeck.ctr@diu.mil](#); [Steven Hubbard](#);
[JWallace@bens.org](#); [james.li@baesystems.us](#); [jarsenault@pidc-construction.com](#);
[jdecarlo@massautonomy.org](#); [jmontgomery@ginkgobioworks.com](#); [john.w.graning.ctr@us.navy.mil](#);
Bcc: [jordan.mizerak@ll.mit.edu](#); [joseph_hartman@uml.edu](#); [jprice@northshore.edu](#); [kpeterson@bens.org](#);
[ksutton3@gdeb.com](#); [ktaylor@masslifesciences.com](#); [kyle.henry@geaerospace.com](#); [Ben Linville-Engler](#);
[lisa.celovsky@wne.edu](#); [m.silevitch@northeastern.edu](#); [marc@boulevardmachine.com](#);
[marcus.davis@wne.edu](#); [mathew_correa@uml.edu](#); [matthewb@massmep.org](#); [mfantom@nefirst.org](#);
[mlebretton@bens.org](#); [moochul.shin@wne.edu](#); [MSnow@Mass-Ventures.com](#); [naomi.berlin@mass.gov](#);
[nathan.sargent@mass.gov](#); [nmagotra@wne.edu](#); [oliviaoestreicher@gmail.com](#); [paul.dalton@gd-ms.com](#);
[peter.kombouras@masschallenge.org](#); [John Petrozzelli](#); [pfarkas@masshirehcb.com](#); [phtrip@gmail.com](#);
[pscottreed@gmail.com](#); [randall.hoskinson@wne.edu](#); [rebecca_shearman@uml.edu](#); [rharris@pidc-construction.com](#); [rick@techedproducts.com](#); [robb.c.wilcox.civ@army.mil](#);
[shawn.p.coleman8.civ@army.mil](#); [smonteja@gdeb.com](#); [sswider@mass-ventures.com](#);
[steve@myheadlamp.com](#); [thomas.larose@mass.gov](#); [tmettlach@maroundtable.com](#); [John Wetzel](#);
[ykeschner@arcinnovation.org](#);
Subject: Know Before You Go: SHIELD Day 3 - Skills, Talent & Workforce Development
Attachments: [SHIELD Day 2 - Event Recap.pdf](#); [SHIELD Day 1 - Event Recap.pdf](#);
Sent: 3/9/2026 7:41:08 PM

Hello!

Thank you for registering for the SHIELD Day 3 -Skills, Talent & Workforce Development. As a reminder, this event is on this Thursday, March 12, from 8:00am to 1:00pm, at the Base-X office, 60 State Street, Suite 1400, Boston, MA 02109. Please read through this entire email and attachments as there is important information necessary for your visit, including parking passes and directions below.

Arrival & Parking

There is no parking provided onsite. Government Center is the closest MBTA T stop, a block away from 60 State Street, served by the Blue and Green Lines. We highly recommend using public transportation to reach the office.

The Base-X offices are on the 14th floor of the 60 State Street building. We will have MassTech staff at a podium near the gates to allow you access to the elevators. When you arrive on the 14th floor, you will need to check-in at the desk prior to entering the space. Limited refreshments will be provided at the start and during breaks.

Appointment Ceremony

Lieutenant Governor Kim Driscoll will join us at the start of the day to provide some brief remarks and formally appoint the members of the SHIELD Working Group.

Presentations & Breakouts

The focus of the day is around defense industry skills, talent, and workforce development from secondary education through post-secondary training and education, graduate and post-graduate degrees, and adult and professional learning. Our intention is to focus on the systems to support existing and urgent needs across the defense ecosystem.

After the opening remarks and appointment ceremony, we will have a short series of presenters to talk about various aspects of workforce development ecosystem, including Michael Fantom from FIRST Robotics, Adam Couturier from MassTech Collaborative on K-12 Awareness Programming, Meghan Abella-Bowen from MassTech Collaborative on Community College Technician Training Program, and Jennifer Price from North Shore Community College on their stackable, industry informed Micro-credentialing program.

After a short break, we will have breakout sessions with subject-matter expert moderators to set the stage for discussions around how our state's education ecosystem aligns to support the skills and talent needed for our defense ecosystem. MassTech staff will also be present to assist the discussions and take notes.

Recaps, Discussions & Lunch

After the breakouts, we will reconvene as a whole to readout the breakout sessions and then discuss how we can align the Commonwealth toward advancing defense workforce through all education and training.

After closing remarks, the Northeast Microelectronics Coalition (NEMC) has graciously provided lunch for attendees who registered prior. We invite all attendees to network with colleagues.

We look forward to a productive and engaging day with all of you at this 3rd SHIELD Day!

Cheers!
John Wetzel

Subject: MeHI / ARC Boston on RHTP
Location: Microsoft Teams Meeting

Start: Mon 2/9/2026 10:00 AM
End: Mon 2/9/2026 10:30 AM
Show Time As: Tentative

Recurrence: (none)

Organizer: Katherine Green
Required Attendees: Ofira.Zloto@arcinnovation.org
Optional Attendees: Yonatan Keschner

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/23603963482451?p=eJZbNmVhb3tKjSrrao>

Meeting ID: 236 039 634 824 51

Passcode: u9ey7hm9

[Need help?](#) | [System reference](#)

For organizers: [Meeting options](#)

Subject: MeHI / ARC Boston on RHTP
Location: Microsoft Teams Meeting

Start: Tue 2/10/2026 1:00 PM
End: Tue 2/10/2026 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Organizer: Katherine Green
Required Attendees: Ofira.Zloto@arcinnovation.org
Optional Attendees: Yonatan Keschner; Orli Biger

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/23603963482451?p=eJZbNmVhb3tKjSrrao>

Meeting ID: 236 039 634 824 51

Passcode: u9ey7hm9

[Need help?](#) | [System reference](#)

For organizers: [Meeting options](#)

From: [Consul General - Consulate General of ISRAEL in Boston](#)
To: [Keely Benson](#)
Cc: [Ramapriya, Jeevan \(MOITI\)](#); [Economy - Consulate General of ISRAEL in Boston](#);
Subject: RE: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)
Attachments: [PARTICIPATING STARTUPS.pdf](#)
Sent: 1/30/2026 1:20:35 PM

Jeevan – Many thanks for the kind introduction.

Keely – pleasure to virtually meet and happy about this introduction, given our mutual interest on eHealth – an item where both Boston and Israel stands tall.

I'm looking forward for an opportunity to learn more about MeHI and explore potential opportunities. Perhaps we can schedule a call, at your convenience?

In parallel, as Jeevan mentioned, we will be hosting here in Boston a group of Israeli Startups on new cancer care tech solutions.

I'm hosting a professional breakfast with the group on the morning of 2/26 and anted to reach out, to check MeHI's interest in participating in this event. I'm attaching a list and short description of the visiting startups. Please, let me kindly know your thoughts.

Many Thanks and happy (and hopefully warmer!) weekend
Benny

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Friday, January 30, 2026 10:33 AM
To: Keely Benson <benson@masstech.org>; Sharoni Benjamin <benny.sharoni@mfa.gov.il>; Consul General Assistant - Consulate General of ISRAEL in Boston <Cg-Assistant@boston.mfa.gov.il>
Subject: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

Hi Keely – connecting you to the Consul General of Israel, Benny Sharoni, who wanted to touch base about a startup business delegation coming from Israel in late February focused on technology in oncology. I thought the [Massachusetts eHealth Institute \(MeHI\)](#) would be a good resource for the group to meet.

Thank you,

+Jeevan+

Jeevan Ramapriya
Executive Director
Mass. Office of International Trade and Investment (MOITI)
Executive Office of Economic Development
1 Ashburton Place – 21st Floor
Boston, MA 02108
jeevan.ramapriya@mass.gov
O: +1-617-973-8543
D: +1-857-276-2759

From: [Keely Benson](#) on behalf of [Keely Benson](#)
To: [Economy - Consulate General of ISRAEL in Boston](#)
Subject: Re: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)
Sent: 4/17/2026 8:32:17 AM

That's wonderful to hear. Looking forward to seeing you then.

Best,
Keely

Keely Benson
Director, Massachusetts eHealth Institute ([MeHI](#))
A Division of Massachusetts Technology Collaborative ([MassTech](#))
2 Center Plaza-Suite 200, Boston, MA 02108
benson@masstech.org
mobile: (617) 909-2139



Sign up for MeHI's Mass Digital Health newsletter [here](#).

From: Economy - Consulate General of ISRAEL in Boston <Economy@boston.mfa.gov.il>
Sent: Friday, April 17, 2026 8:20 AM
To: Keely Benson <benson@masstech.org>
Subject: RE: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

Hi Keely,
Thank you so much for the invitation – I'm looking forward to it, and will definitely be there.
Best,
Hagay

Hagay Benjamin
Innovation and Economic Affairs
Consulate General of Israel to New England
1 Wahington St, Boston, MA 02108
E: Economy@boston.mfa.gov.il



From: Keely Benson <benson@masstech.org>
Sent: Thursday, April 16, 2026 8:34 PM
To: Economy - Consulate General of ISRAEL in Boston <Economy@boston.mfa.gov.il>
Subject: Re: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

Hi Hagay,

It was a pleasure to speak with you at yesterday's event. MeHI will be hosting our [Massachusetts Digital Health Forward Event](#) on Wednesday, June 3rd at the University of Massachusetts Club in Boston. This is our annual gathering to celebrate the innovations and partnerships impacting health care across the Commonwealth. This year's event will feature the finalists from the [Primary Care Innovation Challenge](#).

If you are in Boston during that time we would be honored to have you join us. You can register [here](#).

Best,
Keely

Keely Benson
Director, Massachusetts eHealth Institute ([MeHI](#))
A Division of Massachusetts Technology Collaborative ([MassTech](#))
2 Center Plaza-Suite 200, Boston, MA 02108
benson@masstech.org
mobile: (617) 909-2139



Sign up for MeHI's Mass Digital Health newsletter [here](#).

From: Economy - Consulate General of ISRAEL in Boston <Economy@boston.mfa.gov.il>
Sent: Thursday, April 16, 2026 11:03 AM
To: Keely Benson <benson@masstech.org>
Subject: RE: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

Hi Keely,
It was great meeting you yesterday at the Arc event and I'm looking forward to continuing to collaborate.
I'd love to attend your events and learn more about MeHI's initiatives, so please feel free to keep me posted.
Best,
Hagay

Hagay Benjamin
Innovation and Economic Affairs
Consulate General of Israel to New England
1 Wahington St, Boston, MA 02108
E: Economy@boston.mfa.gov.il



From: Keely Benson <benson@masstech.org>
Sent: Tuesday, February 3, 2026 3:31 PM
To: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>
Cc: Economy - Consulate General of ISRAEL in Boston <Economy@boston.mfa.gov.il>; Katherine Green <green@masstech.org>; Haven Nichols <nichols@masstech.org>
Subject: Re: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

Jeevan, thank you for making this connection. Moving you to bcc to save your inbox.

Benny, it's a pleasure to meet you. It would be wonderful to set up some time to meet so I could share more information about MeHI and the programs we run to support the startup community. I'm available during the following days/times for a virtual meeting. Let me know if any of these options work for you and I'll send a meeting invite.

Thursday Feb. 5: 11:00-1:00
Friday Feb. 6: 10:30-12:00, 1:30-4:00
Monday Feb. 9: 1:30-4:30
Tuesday Feb. 10: 3:00-4:00
Wednesday Feb. 11: 10:00-12:00

We would also be interested in participating in the breakfast you will be hosting on February 26th and meeting the startups that will be attending.

I'm looking forward to meeting and learning more.

Best,
Keely

Keely Benson
Director, Massachusetts eHealth Institute ([MeHI](#))
A Division of Massachusetts Technology Collaborative ([MassTech](#))
2 Center Plaza-Suite 200, Boston, MA 02108
benson@masstech.org
mobile: (617) 909-2139



Sign up for MeHI's Mass Digital Health newsletter [here](#).

From: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>
Sent: Friday, January 30, 2026 1:20 PM
To: Keely Benson <benson@masstech.org>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Economy - Consulate General of ISRAEL in Boston <Economy@boston.mfa.gov.il>
Subject: RE: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

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Sent: Friday, January 30, 2026 10:33 AM
To: Keely Benson <benson@masstech.org>; Sharoni Benjamin <benny.sharoni@mfa.gov.il>; Consul General Assistant - Consulate General of ISRAEL in Boston <Cg-Assistant@boston.mfa.gov.il>
Subject: Connecting: Consul General of Israel x MeHI (Mass. eHealth Institute)

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Thank you,

+--Jeevan--+

Jeevan Ramapriya
Executive Director
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D: +1-857-276-2759

From: [Paley, Eric \(EOED\)](#)
To: [John Harthorne](#); [Ben Linville-Engler](#);
Cc: [Consul General - Consulate General of ISRAEL in Boston](#); [Sharoni Benjamin](#);
Subject: Re: Defense-tech delegation
Sent: 2/16/2026 4:37:49 PM

Thanks for this John! Great notes!

Ben is the best person on our side to engage this discussion with Scott.

So appreciated.

E

From: John Harthorne <John@2L.vc>
Sent: Monday, February 16, 2026 2:55 PM
To: Ben Linville-Engler <Linville-Engler@masstech.org>; Paley, Eric (EOED) <Eric.Paley@mass.gov>
Cc: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>; Sharoni Benjamin <benny.sharoni@mfa.gov.il>
Subject: Re: Defense-tech delegation

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Eric, Ben, and Benny,

I've attached my full stream-of-consciousness notes from the call with Scott as a text file for reference.

Here are the key takeaways:

- The Critical Emerging Technology (CET) Sandbox
 - Now supports ~400 IL startups – mostly later stage - battle tested, TRL5+, post-series A startups
 - Hottest categories are drone and counter drone, autonomy, and comms (jamming, hacking, spoofing)
 - The support network includes lots of Pentagon folks, all the primes, and most of the sub-primes
 - All the top defense funds are involved as well - Squadra etc
 - CET Sandbox is largely programming, education, and networking; bringing experts to Israel and Israeli startups to the US (they are also launching a fund soon)
- Symposiums and visits to the US
 - Normally, the symposiums are only ~3 days and take 6-9 months to plan
 - The goal is almost entirely to promote commercialization opportunities and the startups involved are skeptical and will only participate if they know that there will be real decision-makers involved who are genuinely interested in potential partnerships.
 - The Michigan Symposium is May 7-14
 - It is designed to fit between two other defense conferences, one on drones and one on defense tech generally, and that is a good approach
 - The next symposium will take place in the Fall – surrounding the AUSA defense conference, which is typically the largest one annually and takes place in DC, Oct 13-15
 - Texas is most likely fit right now for the Fall
 - Ohio is also very hot because of recent announcements by Palantir and Anduril to invest there
- Opportunities for MA
 - This fall would be first opportunity to land a symposium (i.e. on either side of the AUSA conference)
 - Q-Labs at Harvard Kennedy school is a joint MIT/Harvard defense initiative with very strong programming – could be a good partner org
 - There is also a program at NEU - defense industrial base institute (together with Navy) – could try to coordinate something with them, and maritime startups could be a good angle for MA
 - Contested logistics is also one of the CET areas and could fit the MA skillset too
 - Offsetting travel costs for the Israeli startups would be super helpful if possible
- Recommended next steps
 - Create an informal task force to determine what would need to be true for a symposium in MA to be a super compelling offering, and who would need to be involved to get it done.

Shall I connect Scott to Ben or another contact to advance the conversation? LMK and I'll take action accordingly.

Thanks,
John

John Harthorne
Founder & Managing Director
Two Lanterns Venture Capital
www.2L.vc

John@2L.vc
Mobile: +1-617-894-3425

From: Ben Linville-Engler <Linville-Engler@masstech.org>
Date: Sunday, February 15, 2026 at 5:35 PM
To: "Paley, Eric (EOED)" <Eric.Paley@mass.gov>, John Harthorne <John@2L.vc>
Cc: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>, Sharoni Benjamin <benny.sharoni@mfa.gov.il>
Subject: RE: Defense-tech delegation

Thanks for looping me in Eric.

John, I'm happy to jump on a call and support here, but I'll have to circle back tomorrow with a few day/time options.

I'm in DC Mon-Fri this week with our DOW-funded [Northeast Microelectronics Coalition \(NEMC\)](#) for the 3rd Microelectronics Commons Annual Meeting. The agenda for meetings with folks like Hon. Michael Dodd and the Office of Strategic Capital will be confirmed tomorrow.

Also, is there any sense of when they are aiming for this delegation to visit to Texas and Michigan? I was just talking to Emily Knight at the Engine about a SHIELD/Defense day or series of events as part of Tough Tech week in October, but that may be too far out.

Best,
Ben



Ben Linville-Engler
Deputy Director & Chief Investment Strategist | Chair Designee
Massachusetts Technology Collaborative ([MassTech](#)) | [SHIELD](#)
linville-engler@masstech.org | [linkedin.com/in/ben-l-e](https://www.linkedin.com/in/ben-l-e)
2 Center Plz Suite 200, Boston, MA | (508) 870-0312 ext. 256

From: Paley, Eric (EOED) <Eric.Paley@mass.gov>
Sent: Sunday, February 15, 2026 4:00 PM
To: John Harthorne <John@2L.vc>; Ben Linville-Engler <Linville-Engler@masstech.org>
Cc: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>; Sharoni Benjamin <benny.sharoni@mfa.gov.il>
Subject: Re: Defense-tech delegation

John - I'm looping in Ben Linville-Engler who is our point person from MassTech on the SHIELD defense initiative. Your list of area defense companies is very good, but Ben can fill out the full picture.

I'd suggest scheduling a call later in the week with you, Scott and Ben.

Ben - We have an Israeli defense tech delegation planning a visit to Texas and Michigan and would like to put our best foot forward in convincing them that they should be visit MA.

Thanks!

E

From: John Harthorne <John@2L.vc>
Sent: Sunday, February 15, 2026 8:37 AM
To: Paley, Eric (EOED) <Eric.Paley@mass.gov>
Cc: Consul General - Consulate General of ISRAEL in Boston <Cg@boston.mfa.gov.il>; Sharoni Benjamin <benny.sharoni@mfa.gov.il>
Subject: FW: Defense-tech delegation

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Eric and Benny,

Below are the details from Scott on the Defense-tech delegation.

Sounds like they are only interested in trips providing access to multiple large defense contractors with relatively clear procurement pathways. In addition to RTX, we could also activate Lincoln Labs, Draper Labs, MITRE, General Dynamics, GE Aerospace, Lockheed Martin, BAE Systems, Mercury Systems, and Textron, as well as Hanscom AFB and the Army Natick Labs. Plus we have some emerging defense tech companies with a presence, including Anduril, Morse, Shield AI, and Air Space Intelligence. MassChallenge runs programs together with the USAF, NATO and the DoD – so we could also leverage their contacts and may be able to organize a joint summit of some kind.

Scott seems skeptical and indicated the startups are only really interested something “jaw dropping” that would “move the needle on commercialization for them” but he also indicated he is available to chat on Monday.

Should we try to schedule a call together with Scott tomorrow? Would you like me to just pass Scott back to you two? (I am happy to stay involved or to step aside – whatever you prefer).

LMK. Also, please lmk if I missed any significant defense-tech players in the area in my list above.

Thanks,

John

John Harthorne
Founder & Managing Director
Two Lanterns Venture Capital
www.2L.vc
John@2L.vc
Mobile: +1-617-894-3425

From: Scott Cohen <scott@cetsandbox.com>

Date: Saturday, February 14, 2026 at 6:24 PM

To: John Harthorne <John@2L.vc>

Subject: Re: Defense-tech delegation

Thanks John.

Yes, just communicated to Eric Paley and Barry Finegold about this.

Would love to do something in Boston.

But in short, the Israeli defense-tech delegations we've been planning are totally focused on go-to-market and access to the U.S. Defense Industrial Base, and Massachusetts is frankly not on their radar right now.

For example, our last event in D.C. brought Israeli startups to meet with 100+ people from Lockheed, Northrop, Boeing, BAE, Palantir, Anduril, Saronic, the Department of War, and 20+ natsec-focused VC firms (Andreessen, IQT, Lux, Squadra, Shield, etc.). And it wasn't junior folks: We had the entire senior leadership team from Northrop on site (six VPs and their CTO), and others. Photos attached. Tracking significant economic impact from that delegation.

Our next one in Michigan in early May is going to include an exclusive visit to The National All-Domain Warfighting Center (just named by the DoW as a drone testing facility), with visits to General Dynamics Land Systems, GM Defense, BAE, Rheinmetall, and others, as well as access for the Israelis to the largest UAV show in America (Xponential) which is running sidecar to the Michigan Defense Expo (10,000+ people). From there we're transitioning the group to SOF Week. Michigan Economic Development helping to foot the bill (they have a "Michigan-Israeli Business Alliance" with FT'ers in Israel, as Michigan has 4,000 companies serving the defense industry).

So while I would love to do something in Boston, it would need to be as big a draw as the trips above; RTX alone is not going to do it. I've already discussed this with Harvard/MIT QLABs and others including Northeastern Defense Industrial Base Institute and some startups here (and BAE in NH), but would need significant help making this a “must attend” event, as the Israelis pay their own freight and won't do it unless it's going to move the needle on commercialization for them, and — quite frankly — RTX is the most opaque and difficult to work with so far.

Happy to chat, but in full disclosure we've already been invited for our next event to Texas to drop in on the Primes plus SpaceX, Fort Hood, two AFBs, Shield AI and others, so we'd have to come up with something jawdropping to make this happen soon.

Obviously I'm here in Needham so would love to make a Massachusetts delegation a priority, but it would need to be a "holy shit" program that no Israeli defense-tech startup can miss, and I'm having a hard time figuring out what that "holy shit" program is.

I'm around Monday afternoon if you're available.

Thanks for all you're doing

s.



The CET Sandbox kicked off its "CET Forum 2025" with a private briefing for the Israeli delegation with Lockheed Martin executives at the Lockheed Martin Global Vision Center.



Former Undersecretary of Defense Ellen Lord (left) discussed how procurement changes will impact Israeli startups, hosted by CET Sandbox Advisor and former DoD official Linda Lourie.



David Rader, Senior Advisor at the Office of the Secretary of War and Advisor to CET Sandbox (left) spoke with CET Ventures General Partner Barry Mannis about U.S. go-to-market strategies for Israeli founders in the current environment.



CET Ventures Managing Partner Israel Ganot (right) introduces a panel of Northrop Grumman executives that featured VP Corporate Strategy and Technology Bruce Stephenson (far left) and newly appointed CTO Greg Simer (center).



Each of the Israeli startups was able to explain and then demo their capabilities to the U.S. Defense Industrial Base. Among the presenters was ASIO Technologies CEO Eugene Mamajek.



CET Ventures General Partner Neil Wallack (far right) hosted a conversation on funding Israeli startups with three other venture capital firms: 202 Ventures, C5 Capital and SAIC Ventures.





The Israeli delegation also participated in a Design Thinking exercise with the 82nd Airborne, 27th Special Operations Wing, and National Guard, to address drone incursion.



Meir Rapaport of InTact (left), which has built an IFF platform to identify friend or foe, with Barak Rubin and Shay Meiry of Black Rover, which transforms video into AI-driven insights.



A group photo of the Israeli delegation with the team from The CET Sandbox at the Lockheed Martin Global Innovation Center.

 Scott Cohen
 The CET Sandbox
scott@cetsandbox.com



On Feb 14, 2026, at 9:06 AM, John Harthorne <John@2l.vc> wrote:

Scott,

I heard through the grapevine that you and Scott are organizing a defense-tech delegation from Israel to visit Michigan and Texas. As you know, Massachusetts is a dominant player in this space and we are eager to continue attracting and supporting Israeli innovators.

Can we chat briefly tomorrow or Monday so I can learn a little more about the delegation and so we can discuss whether and how we could arrange for a stop in Massachusetts?

Please lmk. Hope you are doing well!

John

John Harthorne
 Founder & Managing Director
 Two Lanterns Venture Capital
www.2l.vc

John@2l.vc
 Mobile: +1-617-894-3425

From: [andrew goldsmith](#)
To: [Katherine Green](#)
Cc: [Ofira Zloto](#); [Sarah Mowery](#);
Subject: Re: Rural Health Transformation Program
Sent: 6/30/2026 7:52:22 PM

I can only do 10-1030. Any times Thursday afternoon? Sorry for back and forth.

Thank you!

Best,

Andrew

On Tue, Jun 30, 2026 at 4:21 PM Katherine Green <green@masstech.org> wrote:
Hi Ofira and Andrew,

Here are some options that work for me next Wednesday, 7/8:

- 10 - 10:30AM
- 1 - 2PM
- 2:30 - 3PM
- 4 - 4:30PM

If any of these work for you, please feel free to send an updated calendar invite.

Best,
Katie

From: andrew goldsmith <andrew.goldsmith@ultrasight.com>
Sent: Tuesday, June 30, 2026 10:20 AM
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Cc: Katherine Green <green@masstech.org>; Sarah Mowery <sarah@ultrasight.com>
Subject: Re: Rural Health Transformation Program

Any chance to move this to Wednesday? I am busy during this time. Thank you!

On Mon, Jun 29, 2026 at 5:17 PM Ofira Zloto <Ofira.Zloto@arcinnovation.org> wrote:

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/269799287836976?p=HpSYJUC5RE1iyzbdEr>

Meeting ID: 269 799 287 836 976

Passcode: 7At3S92J

[Need help?](#) | [System reference](#)

For organizers: [Meeting options](#)

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ULTRASIGHT

Andrew Goldsmith MD, MBA
Medical Director

207-632-8184

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Ultrasight.com



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ULTRASIGHT

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Medical Director

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andrew.goldsmith@ultrasight.com

Ultrasight.com



From: [Katherine Green](#) on behalf of [Katherine Green](#)
To: [Ofira Zloto](#)
Subject: Re: Rural Health Transformation Program
Sent: 6/22/2026 11:58:07 AM

Hi Ofira,

Thank you for coordinating this with the companies. Yes - this Wednesday, 6/24 at 9:30 AM would work well to meet virtually with the company about the rolling grant. We can also do 7/21 from 12 - 1PM for the meeting with the larger group.

Thank you for sending the invites and please let me know if there's anything else I can send before our meeting on Wednesday.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Friday, June 19, 2026 1:25 PM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you very much.

I checked with the company and the other companies. Would it be possible to schedule the meeting with the company regarding the Rural Grant opportunity this Wednesday at 9:30 AM?

In addition, would it be possible to schedule the meeting with all of the companies on July 21 from 12:00 PM to 1:00 PM?

If these times work for everyone, I will send out calendar invitations.

Thank you again for your help.

Best regards,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Tuesday, June 16, 2026 22:55
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

No worries - happy to look at times in July. I will be out of the Office 7/16 - 7/20, however it looks like Keely and I have flexibility during the following times right now:

- 7/14: 12 - 5PM
- 7/21: 11AM - 1PM
- 7/23: 12 - 4PM

I would be available to meet with the company specifically about the Rural Grant opportunity next Wednesday between 9:30 - 10:30AM or next Friday between 9AM - 12PM.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Tuesday, June 16, 2026 10:35 AM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you so much for your flexibility.

Unfortunately, the timing ended up being very challenging for the companies, and we weren't able to coordinate a session this week.

Would it be possible for you to share 2–3 dates that work for you between July 13 and July 24? We would greatly appreciate it and will coordinate accordingly.

In addition, I would love to arrange a meeting with you, our team, and one of the companies currently participating in the accelerator that may be a good fit for the Rural Grant opportunity.

Do you happen to have availability tomorrow, next Wednesday, or next Friday for a brief meeting?

Thank you again for all your support.

Best regards,

Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Monday, June 8, 2026 16:59
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

That week is tough for me due to the end of the school year, but I would be available on Tuesday, 6/16 between 10AM - 2PM to do an information session if that time works for the companies.

I can also be available between 9:30 - 10:30AM on Wednesday, 6/17 to meet with the company that is interested in the grant.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Tuesday, June 2, 2026 9:52 AM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you very much.

Would it be possible to schedule the session for all companies during the week of June 15–19 instead?

In addition, I will be meeting with the company that may be a good fit for the grant, and it would be helpful to coordinate the broader session around that discussion. If you have availability during that week, could you please suggest a few dates and times? We can then select a time that works both for your team and for the company that is most likely to pursue this opportunity.

Thank you again for your flexibility and support.

Best wishes,

Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Monday, June 1, 2026 15:59
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Thank you for reaching back out about our Rural Sandbox program. I would be happy to meet with the company that might be a good match to talk about our plans and anticipated timeline for the program. You can either share my information with them and I'm happy to schedule something directly, or they can sign up for Sandbox Office Hours [here](#) to meet with myself or one of my colleagues to talk about the program.

We would be happy to schedule a time to do a Zoom session for your other companies. Here are a few times that would currently work on our end:

- 6/9: 2:30 - 4:30 PM
- 6/10: 1 - 2 PM
- 6/27: 9 - 10:30AM

I'm happy to send some additional times later in June if none of these work well for the companies.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Wednesday, May 27, 2026 6:07 AM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

I hope you are doing well.

I wanted to follow up regarding the Rural grant. We currently have one company that may be a very good fit for this opportunity, and I would be happy if we could arrange a meeting with them so they can begin preparing accordingly.

In addition, I would love to schedule a Zoom session for all of our companies together with you. Unfortunately, it has been quite difficult for the office to coordinate everyone in person.

Would you be able to share some relevant dates during the second and third weeks of June that could work on your side?

Best regards,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Tuesday, April 7, 2026 18:59
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Thank you for letting me know and I'm happy to look at times in May that would work for this visit.

It looks like Keely and I would both have availability in the afternoons on Monday, 5/11 or Wednesday, 5/13, or most of the day on Thursday, 5/21. Please let me know if any of these look like they would work for your group.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Monday, April 6, 2026 12:37 PM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you very much.

Due to recent changes in flight schedules related to the global situation, some of the companies will not be able to attend as planned.

Would you be able to share three convenient time options for you in May, so we can reschedule accordingly?

Thank you very much for your understanding.

Best regards,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Tuesday, March 31, 2026 23:37
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Our office is actually closed on Monday, 4/20 for Patriot's Day. Would the end of the week or the following week work better for your team?

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Tuesday, March 31, 2026 3:32 PM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Apologies again, it turns out that most of our team will not be available on April 22.

Would it be possible to move the meeting to April 20 instead?

Thank you very much for your understanding.

Best,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical &Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Tuesday, March 31, 2026 16:07
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Wednesday, April 22nd would work best on our end and I can be flexible between 1-4PM that day. Keely will likely be away that week, but I'll be happy to meet with the cohort and discuss our programs.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Monday, March 30, 2026 9:07 AM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you for your message.

The 21st or 22nd of April both work well for us. Could you please let me know what time within 1–4 PM would be most convenient for you?

Looking forward to coordinating.

Best,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical &Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Wednesday, March 18, 2026 19:52
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Thank you for coordinating a time that will work for the most startups in the group. Our office is closed on Monday, 4/20, but it looks like I am available on 4/21 or 4/22 from 1 - 4PM. Keely's plans for that week are still in flux so her availability is less certain for those days.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Tuesday, March 17, 2026 3:32 PM
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you very much, I really appreciate your flexibility and consideration.

I'd like to have as many startups physically present as possible, so I will try to identify a date when most of them can attend. Could you please also share your availability for April 20–22? I'll then circulate all options and select the date with the highest in-person attendance.

I'll get back to you within the coming week with a final date.

Many thanks,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Tuesday, March 17, 2026 20:21
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

I appreciate your willingness to coordinate a meeting for us with your cohort startup. Below, are some times that would work for me and Keely to meet with the group. I focused on times the week of 4/13 because that is better for us, but if none of these work, we can look at options the week of 4/20 as well.

- Mon. 4/13: 10AM - 3PM
- Tues. 4/14: 10AM - 2PM
- Wed. 4/15: 10AM - 12PM
- Thurs. 4/16: 12PM - 3PM

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Monday, March 16, 2026 1:54 PM
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you very much for the update. I'd be happy to stay in touch regarding the grant once it opens, and we will certainly continue to follow any additional grant opportunities that may be relevant for our startups.

Thank you as well for the offer to meet with the cohort, we would be very glad to arrange this meeting with the startups. If possible, could you please share 2–3 potential dates between April 13 and April 23? I will check when most of the startups will be in the office and get back to you with a confirmed date in the coming week.

Many thanks,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Katherine Green <green@masstech.org>
Sent: Wednesday, March 11, 2026 19:42
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Thank you for reaching out. At this time, we are hoping to open applications for the first round of Rural Digital Health Sandbox Grants at the beginning of June. Beyond that, unfortunately, I don't have many more details. We are still waiting for some additional information from EOHHS before we can move forward with the program.

While we wait to finalize those details, however, it would be great to set up a time to meet with the cohort. I can share information about the Sandbox Program in general as well as what we are anticipating for the Rural Digital Health Sandbox. I'm happy to come to your offices or to host you at our Boston office across from City Hall. Please let me know what works best for you and what timing might work on your end. I will loop Keely Benson into this as well to see if she can attend with me.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Wednesday, March 11, 2026 11:22 AM
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Dolev Melamed <dmelamed@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

I hope you are doing well.

I wanted to follow up and ask if there are any updates regarding the grants we discussed, or if there are any new grant opportunities currently open or expected to open soon that might be relevant for our startups.

In addition, if it would be helpful, we would be happy to organize a meeting with the six startups in our current ARC Boston cohort so they can learn more about the opportunities within the Sandbox Network and explore potential collaborations.

Thank you again and I look forward to staying in touch.

Best,
Ofira

Ofira Zloto, M.D.
Head of Research and Academic Collaboration, ARC Landing Boston
Professor, Faculty of Medical & Health Sciences, Tel Aviv University, Israel

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Thursday, February 12, 2026 18:05
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

It was very nice meeting you and learning about the grant opportunity. It sounds like it could be a strong fit for two companies we work with that are developing AI-based technologies, including solutions designed for use in remote or resource-limited settings.

UltraSight — AI-driven software that makes high-quality cardiac ultrasound accessible anywhere. UltraSight's Echo Stewardship Program is a 360° platform that combines training, real-time AI-assisted image acquisition, and advanced analytics to enable trained clinicians to perform focused echocardiograms safely and efficiently under cardiology oversight.

FeelBetter — an AI-powered pharmacotherapy platform transforming medication management at scale. Their system identifies patients who would benefit most from medication optimization and supports pharmacotherapy interventions aligned with population-health and organizational goals.

Both companies already have research activity in Massachusetts.

I would be happy to learn more about the expected requirements so we can begin preparing them accordingly. We will also closely follow the grant timeline, which I understand is expected to open around May 2026.

Thank you again for sharing this opportunity and for your support, I look forward to working together.

Best,
Ofira Zloto

From: Katherine Green <green@masstech.org>
Sent: Wednesday, February 11, 2026 20:42
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

Thank you for meeting with me again yesterday. It's great to hear about the first ARC Boston cohort will be starting next month.

As we discussed, some of the companies seem like they could be well aligned to apply for a Rural Digital Health Sandbox grant when we open that opportunity this spring. There is more information about the organizations in our Sandbox Network [here](#). These are the R&D groups that we can fund projects with for digital health startups.

I know that one of the companies you mentioned is already working with PIs at Mass General Brigham, so it would make sense to connect them in to the MGBET Sandbox to talk see if this grant opportunity would be a good fit. Please let me know if there are other organizations in our network that you think this company, or the others in your cohort should connect with. If you could send me some brief information about the companies we discussed as well, that would be very helpful.

Thank you again for connecting and I'm looking forward to working with you more as the ARC Boston program gets underway.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Monday, February 9, 2026 10:33 AM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

It is great, see you then

From: Katherine Green <green@masstech.org>
Sent: Monday, February 9, 2026 17:06
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

I just updated the invite to tomorrow at 1PM. Please let me know if that no longer works for you and otherwise I look forward to speaking with you then.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Saturday, February 7, 2026 9:41 PM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Thank you, can we do it Tuesday 13:00?

From: Katherine Green <green@masstech.org>
Sent: Friday, February 6, 2026 22:01
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

That's no problem. Unfortunately I have conflicts on Tuesday at 10 and Monday at 11. Would you be available Monday afternoon? I'm very flexible after 1PM.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Friday, February 6, 2026 2:40 PM
To: Katherine Green <green@masstech.org>
Subject: Re: Rural Health Transformation Program

Hi Katie,

Thank you for sending the invitation. Due to some unexpected schedule changes, would it be possible to move our meeting to Tuesday at the same time (10:00 AM), or alternatively to 11:00 AM?

Best,
Ofira Zloto

From: Katherine Green <green@masstech.org>
Sent: Wednesday, February 4, 2026 23:21
To: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

Hi Ofira,

I just sent an invite with a Teams link for Monday at 10AM. I look forward to speaking with you then.

Best,
Katie

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Wednesday, February 4, 2026 1:11 PM
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>
Subject: Re: Rural Health Transformation Program

,Hi Katie

.Thank you for your message ,I'd be happy to meet

.**Monday at 10:00 AM** would work well for me for a virtual meeting

.Looking forward to speaking with you

,Best regards
Ofira

מאת: <Katherine Green <green@masstech.org>
נשלח: יום שני 02 פברואר 2026 22:06
אל: <Ofira Zloto <Ofira.Zloto@arcinnovation.org>
עותק: <Yonatan Keschner <ykeschner@arcinnovation.org>
נושא: Re: Rural Health Transformation Program

Hi Professor Zloto,

Thank you for reaching out about the Rural Health Transformation Program. MeHI does not have any programs funded by RHTP that are open yet, however we anticipate having funding to support companies through the Rural Digital Health Sandbox later this year. I'd be happy to meet with you to learn more about the portfolio company and to talk about how we're envisioning this program.

Are there times you are available later this week (Friday looks pretty flexible for me) or next week that would work for you for a virtual meeting?

Best,
Katie

Katie Green
Director, Digital Health Innovation
Massachusetts eHealth Institute
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Cell: 978.875.0737
green@masstech.org
www.mehi.masstech.org
www.massdigitalhealth.org

Sign up for the monthly Mass Digital Health newsletter [here!](#)

From: Ofira Zloto <Ofira.Zloto@arcinnovation.org>
Sent: Monday, February 2, 2026 2:09 PM
To: Katherine Green <green@masstech.org>
Cc: Yonatan Keschnner <ykeschnner@arcinnovation.org>
Subject: Rural Health Transformation Program

Dear Ms. Green,

I hope this message finds you well.

My name is Prof. Ofira Zloto, and I serve as Head of Research and Academic Collaborations at ARC Boston. I recently reviewed your call for grants, Rural Health Transformation Program Awards – State-by-State Summary of Year 1 (January 2026), and I am considering a potential submission, as one of our portfolio companies appears to be a strong fit for this program

I would appreciate the opportunity to schedule a brief meeting with you to better understand the goals of the grant, the anticipated timelines, and to clarify a few additional questions before proceeding

Thank you in advance for your time and consideration. I would be happy to accommodate your availability

Kind regards
Prof. Ofira Zloto
Head of Research & Academic Collaborations
ARC Boston

Subject: Rural Health Transformation Program
Location: Microsoft Teams Meeting

Start: Tue 7/7/2026 1:00 PM
End: Tue 7/7/2026 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Organizer: Ofira Zloto

Microsoft Teams meeting

Join: <https://teams.microsoft.com/meet/269799287836976?p=HpSYJUC5RE1iyzbdEr>

Meeting ID: 269 799 287 836 976

Passcode: 7At3S92J

[Need help?](#) | [System reference](#)

For organizers: [Meeting options](#)

From: [SHIELD](#) on behalf of [SHIELD](#)

Cc: [SHIELD](#)

Bcc: a.vega@westernmassedc.com; Meghan Abella-Bowen; abigail@fisherhouseboston.org; aburnham@markleygroup.com; acaruso@mit.edu; accounts@forgeimpact.org; Adam.caruso@socom.mil; adam.freudberg@mass.gov; adam.trivilino@ema3d.com; aeg@blw.ai; agupta@morsecorp.com; alec@anchoradvisorspm.com; amdowd@massdevelopment.com; andrew.ballow@socom.mil; Andrew@enigma.aero; aneel.alvares.1@afri.af.mil; anya@forgeimpact.org; ashishkja@gmail.com; aszender@massdevelopment.com; b.reid@ll.mit.edu; Baotien.Nguyen@mass.gov; ben.solomon@fedtech.io; ben@skyriverventures.com; ben@the-bic.org; bo.jardine@eureka.navy; Brandale@1854Motors.com; brenda.burdick@gd-ms.com; btannian@spectral.com; Bwidholm@statestreet.com; c.duggan@northeastern.edu; cait@masschallenge.org; camille@wpi.edu; CANASTOS@HARMONICDRIVE.NET; carust@umass.edu; cedunphy@mit.edu; David Chen; Chris.Mills@mass.gov; chris.montferret@gd-ms.com; christian.salmon@wne.edu; christine.m.miska@baesystems.us; christopher.carrero@us.af.mil; clark.dumont@baesystems.us; 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ken.brown@mass.gov; kenos@mitre.org; kerry@sunflowertx.com; kevin@2kcomms.net; kpeterson@bens.org; kristyg@massmep.org; ksutton3@gdeb.com; ktaylor@masslifesciences.com; kyle.henry@geaerospace.com; Laura.Hooks@gd-ms.com; laura@forgeimpact.org; laura@qunett.com; laurra.c.winters.civ@us.navy.mil; Ben Linville-Engler; lisa.celovsky@wne.edu; lloyd.l.corricelli@SAIC.com; m.rinaldi@northeastern.edu; m.silevitch@northeastern.edu; mackenzie.vancamp@baesystems.us; mails@burgeonanalytics.com; manic@nohm-devices.com; marc@boulevardmachine.com; marcus.davis@wne.edu; maren.cattonar.mit@gmail.com; mark.parsons@researchandrobotics.org; mark@cybernetix.vc; mathew_correa@uml.edu; matthew.blackbourn@analog.com; Matthew.kling@matrixspace.com; matthewb@massmep.org; mbell@pryzm.io; mehta@ll.mit.edu; MFANTOM@NEFIRST.ORG; mica.genatempo@us.af.mil; michael.j.manser.civ@army.mil; MLaird@heptagonit.com; miebretton@bens.org; mmcginley@wsgr.com; Mnixon@sumaria.com; moenavas@mit.edu; moochul.shin@wne.edu; Tom Moran; 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Subject: SHIELD Initiative Updates: March
Attachments: [SHIELD Day 2 - Event Recap.pdf](#)
Sent: 3/9/2026 7:45:28 PM

Hello All,

We keep building steam on SHIELD for Massachusetts' defense sector. Over the last month, we have continued to connect with people and organizations from across the Commonwealth as we look to create a playbook for Massachusetts' defense ecosystem. Here is a quick recap of the activities, including SHIELD Day 2, Site Visits, Roundtables, Presentations, and Upcoming Events.



SHIELD Day 2

As a reminder, SHIELD (Strategic Hub for Innovation, Exchange and Leadership in Defense) was established by Massachusetts Governor Healey and Lt. Governor Driscoll through Executive Order #648, signed on October 27th, and creating the SHIELD Working Group. The MassTech Collaborative is the named Chair of the SHIELD Working Group, and we already have tremendous support from across the entirety of state government as well as the MA Defense Sector.

Following the success of the 1st SHIELD Day held on Jan. 22nd and focused on defense critical technology areas, SHIELD Day 2 convened an audience from state and federal government, defense primes, SMB manufacturers, startups, industry groups, entrepreneurial support organizations, federally funded research and development laboratories, and academic institutions at Worcester Polytechnic Institute in Worcester, MA. The day focused on acceleration and alignment of defense ecosystem stakeholders towards strengthening technology transition from university and laboratory innovation through commercialization and scale-up to defense acquisition and program-of-record integration. Read the recap for key takeaways (attached).

Site Visits

We have conducted two major SHIELD Site Visits at defense prime contractors, 4 in total thus far, in addition to other discussions with defense organizations. (We previously recapped visits to General Dynamics Mission Systems in Pittsfield and Ginkgo Bioworks in Boston Seaport.)



Raytheon Andover

On February 10th, we visited the Raytheon facilities in Andover to tour their advanced manufacturing facility and discuss their perspective of the Massachusetts defense ecosystem. We were accompanied by leaders from the state including Economic Development Secretary Eric Paley, MassDevelopment CEO Navjeet Bal, and MassTech leaders Ben Linville-Engler, Lily Fitzgerald, and Mark Halfman. Interesting issues emerged from this discussion, including the "make or buy" decision process for supply chain expansion.



Autonodyne

On February 27th, we visited Autonodyne's facility in the Seaport District of Boston, where we sat down with a discussion with senior Autonodyne leaders including CEO Steve Jacobson and COO Chris Berardi. We were joined by Economic Development Assistant Secretary Naomi Berlin for a discussion on the role of defense autonomous technologies today and in the future. An interesting insight was the challenges in expanding in Massachusetts versus other states.

Roundtables

SHIELD Roundtables are intended to facilitate discussions between similarly aligned participants such as geography, technology vertical, or business support arenas such as risk capital.

On March 5th, we hosted a virtual SHIELD Private Capital convening with individuals from the risk capital community to provide a perspective on the incentives and challenges to invest in Massachusetts' defense industry.

On March 6th, we hosted a virtual New England Regional Defense Strategy Convening with partners from New England states including Vermont, New Hampshire, Maine, Connecticut, and, of course, Massachusetts. This event was focused on identifying opportunities for synchronizing defense-related activities across the region, including participants from the New England Regional Defense Industry Collaboration.

Presentations

Through SHIELD partners, we have been invited to speak at a number of defense-affiliated convenings throughout the region.

Most notably, the NEMC team (Northeast Microelectronics Coalition) attended the DOW Microelectronics Commons Annual Meeting in DC (<https://www.commonannual.org/event/b39f6fe4-f14c-4c7f-9918-4b920e7c88c6/summary>). SHIELD leader Ben Linville-Engler and NEMC Director Mark Halfman presented to the full conference as well as met with senior DOW leaders including Undersecretary of War for Research and Engineering Emil Michael and Assistant Secretary of War for Critical Technologies Michael Dodd, as well as Dr. Ethan Klein, United States Chief Technology Officer and Associate Director of the White House Office of Science and Technology Policy. One takeaway was the acceleration of the initial "lab-to-fab" scale toward a broader acquisition focus of "lab-to-field".

On February 12th, Ben Linville-Engler presented at the Blue Innovation Symposium.

On February 25th, John Wetzel participated on the NDIA Golden Dome Panel Discussion and Networking Event.

Upcoming Events

Our work on SHIELD is continuing to accelerate throughout the month of March with a number of events planned, including SHIELD Day 3 this Thursday, site visits to University of Massachusetts Amherst and Analog Devices, roundtables focused on Shipbuilding & Autonomous Maritime Systems and Risk Capital, and a panel presentation at the Lexington-Concord Chapter of AFCEA New Horizons Conference (<https://www.afcealexcon.org/new-horizons-2026-4-1>). Lastly, we will also host a 4th SHIELD Day in April to bring members of the appointed SHIELD Working Group together to discuss SHIELD playbook findings and outcomes.

If you'd like to watch the very latest, we have been posting actively on LinkedIn as well. Latest posts:

- <https://www.linkedin.com/posts/shieldma-offenseondefense-madefense-ugcPost-7427448701612228608-F7Bi>
- https://www.linkedin.com/posts/massachusetts-technology-collaborative_shieldma-cam-nemc-activity-7434985333898973185-nYlk
- https://www.linkedin.com/posts/ben-l-e_shield-activity-7430619102659895296-alb6

- https://www.linkedin.com/posts/ben-l-e_nemc-microelectronicscommons-shield-activity-7429981236451872769-1dM6

You are receiving this email because you requested to be updated on SHIELD Initiative efforts. If you no longer wish to receive these emails, please let us know by responding to this email.

Cheers!

John

From: [ARC Boston](#)
[Masha Keschner](#); [joseph.mossel@ibex-ai.com](#); [Tali@gobiig.org](#); [David Yavin](#); [oriz@ziptx.bio](#); [tal@star51capital.com](#); [Andrea Yonah](#); [joyce@massrobotics.org](#); [ldafny@hbs.edu](#); [Dan Trajman](#); [ziv@newera.vc](#); [john@2L.vc](#); [alancontact](#); [eric.lessner@wilmerhale.com](#); [Fields, Robert \(Executive Vice President, Chief Clinical Officer\)](#); [Dani Weinstein](#); [jmiller@mgh.harvard.edu](#); [Lily@2L.vc](#); [Penny@masschallenge.org](#); [eliezer.sternberg@umassmemorial.org](#); [abittton@ariadnelabs.org](#); [Sanders, Jason](#); [Keely Benson](#); [gadi@droxi.ai](#); [Paul Levy](#); [Ran Ridnik](#); [jburton@jrcrboston.org](#); [Yotam Eldar](#); [fsanto@mgb.org](#); [rozanna.penney@heywood.org](#); [hadler@ranfac.com](#); [Ben Bradford@massbio.org](#); [udi.mokady@cyberark.com](#); [Liat Primor](#); [anna.shpigel@mass.gov](#); [Consul General Assistant - Consulate General of ISRAEL in Boston](#); [dcm@boston.mfa.gov.il](#); [sp@boston.mfa.gov.il](#); [pr@boston.mfa.gov.il](#); [economy@boston.mfa.gov.il](#); [guykreiss5@gmail.com](#); [egoralnick@mgb.org](#); [Breiman, Gil](#); [wschnoor@goodwinlaw.com](#); [apsamansky@mintz.com](#); [Colleen Anderson](#); [Ramapriya, Jeevan \(MOITI\)](#); [Adler, Eitan](#); [Twitchell, David](#); [joshua.mayourian@childrens.harvard.edu](#); [lori.tishler@gmail.com](#); [dbates@bwh.harvard.edu](#); [echang@morningside.com](#); [kristenconf@generalcatalyst.com](#); [jx@teiches.com](#); [Tomer@amoon.fund](#); [hagai.marmor@amoon.fund](#); [dgoldberg@tre.state.ma.us](#); [jrbush@deloitte.com](#); [moran@everly.bio](#); [Naomi.Berlin@mass.gov](#); [engelhardy@gmail.com](#); [Steele Divitto](#); [naama.kanarek@childrens.harvard.edu](#); [stephengallay@gmail.com](#); [alan.forster@muhc.mcgill.ca](#); [fmatthews@deloitte.com](#); [jberman@cheo.on.ca](#); [yheher@bidmc.harvard.edu](#); [William Stigall](#); [Maggie O'Toole](#); [Ashley Kranich](#); [jgross280@aol.com](#); [deborah.brief@va.gov](#); [mbotein@gallatinpoint.com](#); [kreiss.office@sheba.gov.il](#); [Adikreiss1@gmail.com](#); [lprasad1@hfhs.org](#); [mark.taylor@uhn.ca](#); [Losk, Katya](#);

To:

Subject: You're Invited: Healthcare Innovation Founder Spotlight | ARC Landing Boston

Sent: 6/18/2026 6:25:50 PM

We are pleased to invite you to **ARC Landing Boston's Founder Spotlight** event. Please see the invitation below, which includes an embedded [registration](#) link for your convenience. (Note: RSVP required for entry)

In March, six pioneering healthcare startups arrived in Boston to begin their US market-entry journey with us. As the inaugural cohort approaches the conclusion of its program, join us for an evening that goes beyond the traditional startup pitch. Through engaging, story-driven talks, founders will share the human experience behind their innovations—the patient stories, pivotal moments, and personal motivations that inspire their work. More than a showcase of innovation, these stories offer a unique glimpse into the people and purpose driving the future of healthcare.

We are honored to welcome **Prof. Eyal Zimlichman**, along with other distinguished leaders, to join us for this special occasion. We look forward to bringing together healthcare leaders, investors, innovators, and ecosystem partners to celebrate the cohort's accomplishments and the growing impact of ARC Landing Boston.

Please note that attendance is by invitation only and is non-transferable.

We hope you can join us!

Yonatan Keschner, MD, MHCM
CEO, ARC Landing Boston
Faculty, Harvard Medical School / Brigham and Women's Hospital



You are cordially invited to join us

Tuesday, July 14th | 5:30PM - 7:30PM

Boston, MA

ARC Landing Boston's Founder's Spotlight

In March, six pioneering healthcare startups arrived in Boston to begin their US market-entry journey with ARC Landing Boston. As the inaugural cohort approaches the conclusion of its program, join us for an evening that goes beyond the traditional startup pitch. Through engaging, story-driven talks, founders will share the challenges they confronted, the assumptions they tested, the relationships they built, and the insights shaping what comes next.

Connect with healthcare leaders, investors, innovators, and ecosystem partners while celebrating the inaugural cohort and the growing impact of ARC Landing Boston.

This invitation is personal and non-transferable

From: [Consul General Assistant - Consulate General of ISRAEL in Boston](#)
To: [Consul General Assistant - Consulate General of ISRAEL in Boston](#)
Subject: You're Invited: Israel's Independence Day Celebration with the Consulate General of Israel to New England
Sent: 5/4/2026 9:55:43 AM

Follow Up Flag: Flag for follow up
Flag Status: Completed

Good morning,

We would like to invite you to attend our celebration of
Israel's 78th Independence Day. Please [click this link](#) to register.

This invitation admits one and is non-transferable.
If you have any questions, please email cg-assistant@boston.mfa.gov.il.



*The Consul General of Israel to New England
Mr. Benjamin Sharoni and Mrs. Dalit Sharoni-Parsser*

Request the pleasure of your company at a reception on the occasion of

*THE STATE OF ISRAEL'S
78TH INDEPENDENCE DAY*

Monday, May 18, 2026, 6:30 pm

Boston, MA 02108

Location Provided Upon RSVP



This invitation is valid for one guest and non-transferable.

Guests must RSVP by May 5th and bring a government issued ID to attend.

Large bags are not permitted.

Please email cg-assistant@boston.mfa.gov.il with any questions.