

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Hogan, Alyssa (GOV)" <Alyssa.Hogan@mass.gov>

Subject: Re: Hogan, Alyssa (GOV) shared "05.12.25 State Israel's 77th Independence Day Event" with you

Date: Thu, 08 May 2025 20:54:12 -0000

Importance: Normal

Inline-Images: AttachedImage; AttachedImage(1); AttachedImage(2); AttachedImage(3)

Hi Alyssa - I just landed in Detroit. I would suggest adding language about the Sheba/ARC announcement with the Gov earlier this week and mention how excited and proud she is of the Team Massachusetts effort, etc. happy to chat if needed.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Hogan, Alyssa (GOV) <Alyssa.Hogan@mass.gov>

Sent: Thursday, May 8, 2025 4:01:51 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Subject: Hogan, Alyssa (GOV) shared "05.12.25 State Israel's 77th Independence Day Event" with you



Hogan, Alyssa (GOV) invited you to edit a file

Hey! I added in the background from last time LG met with the Consul General but could you take a look if there's anything new for LG background info? Thanks!



05.12.25 State Israel's 77th Independence Day Event



This invite will only work for you and people with existing access.

Open

Share



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From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Political - Consulate General of ISRAEL in Boston" <Political@boston.mfa.gov.il>

Subject: RE: Meeting Request - Israel's National Defense College

Date: Tue, 27 May 2025 13:57:20 -0000

Importance: Normal

Inline-Images: image001.png; image002.png; image003.png; image004.png

Sorry for the delay in confirming this one, Erin! Next time.

From: Political - Consulate General of ISRAEL in Boston <Political@boston.mfa.gov.il>

Sent: Tuesday, May 27, 2025 9:46 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Subject: RE: Meeting Request - Israel's National Defense College

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Hi Jeevan-

Thank you for considering this meeting, but unfortunately, due to their flight schedule, the group will be unable to meet after all.

Respectfully,
Erin

Erin Gubert

Director of Political Affairs

Consulate General of Israel to New England

20 Park Plaza #1020 Boston, MA 02116

T: (339) 234-1795

(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

From: Political - Consulate General of ISRAEL in Boston

Sent: Friday, May 23, 2025 9:03 AM

To: 'Ramapriya, Jeevan (MOITI)' <Jeevan.Ramapriya@mass.gov>

Subject: RE: Meeting Request - Israel's National Defense College

Hi Jeevan-

Just following up, per Irit.

Thank you,
Erin

Erin Gubert

Director of Political Affairs
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
T: (339) 234-1795
(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Tuesday, May 20, 2025 10:18 AM
To: Political - Consulate General of ISRAEL in Boston <Political@boston.mfa.gov.il>
Subject: Re: Meeting Request - Israel's National Defense College

Will get back to you to confirm by EOD tomorrow, thanks Erin.

Jeevan Ramapriya
MOITI
o: +1.617.973.8543
d: +1.857.276.2759

From: Political - Consulate General of ISRAEL in Boston <Political@boston.mfa.gov.il>
Sent: Tuesday, May 20, 2025 9:58:35 AM
To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Subject: RE: Meeting Request - Israel's National Defense College

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan-

...and if 9am on June 11 is not suitable, the group could also meet at 9 on the 12th.

Thank you,
Erin

Erin Gubert

Director of Political Affairs
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
T: (339) 234-1795
(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

From: Political - Consulate General of ISRAEL in Boston
Sent: Wednesday, May 14, 2025 8:58 AM
To: 'Ramapriya, Jeevan (MOITI)' <Jeevan.Ramapriya@mass.gov>
Subject: RE: Meeting Request - Israel's National Defense College

Hi Jeevan-

Hope you're well! Could we switch this up a bit and would you be able to meet this group at 9AM on June 11?

Thank you,
Erin

Erin Gubert
Director of Political Affairs
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
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(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

From: Political - Consulate General of ISRAEL in Boston
Sent: Thursday, May 8, 2025 11:18 AM
To: 'Ramapriya, Jeevan (MOITI)' <Jeevan.Ramapriya@mass.gov>
Subject: Meeting Request - Israel's National Defense College

Erin Gubert
Director of Political Affairs
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
T: (339) 234-1795
(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

Dear Jeevan,

Congratulations on the Sheba/ARC success!

Irit mentioned that she spoke with you regarding a possible meeting with a high ranking officials delegation from Israel's National Defense College (INDC) arriving in Boston on the second week of June (8th-12th)

The INDC is Israel's premier academic institution for strategic studies. It brings together high-ranking civil servants and senior IDF officers to explore the broad spectrum of national security challenges facing the State of Israel. The program offers a comprehensive, interdisciplinary approach – examining the interplay between defense, foreign policy, the economy, and social resilience – in order to cultivate informed, strategic leadership for the public sector.

The upcoming visit is a part of their academic research and training in partnership with Haifa University. The group of 12 government officials, IDF officers, and 2 senior officers from Greece and Germany are assigned to research other countries' national security and important domestic issues.

Would you be available to meet them on Wednesday June 11 at around 3PM?

Respectfully,
Erin

Erin Gubert
Director of Political Affairs
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
T: (339) 234-1795
(617) 535-0204



Consulate General of Israel
to New England 
הקונסוליה הכללית של ישראל לניו אינגלנד

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Orli Biger" <Orli.Biger@arcinnovation.org>

Cc: "Yonatan Keschner" <ykeschner@arcinnovation.org>, "Yonatan Keschner" <ykesch@gmail.com>

Subject: Re: follow up and also email request

Date: Thu, 19 Jun 2025 10:24:33 -0000

Importance: Normal

Inline-Images: image001.png

Hi Orli — thanks for your note. I will share with MassECON and revert with their recommendations.

Talk soon,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Orli Biger <Orli.Biger@arcinnovation.org>

Sent: Wednesday, June 18, 2025 9:01:19 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>

Subject: FW: follow up and also email request

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Dear Jeevan,

I hope this email finds you well.

We are all very excited about the recent announcement to open ARC's international soft-landing pad in Boston, Massachusetts!

This is a fantastic opportunity, and we believe this initiative will be a great success.

I am currently assisting Yonatan in finding the perfect location for ARC's startups to thrive.

Please find attached the form for MassECON's site selection services. We would appreciate getting a list of available properties from January 2026.

Ideally, we are looking for a flexible place to start with 3-5 startups, with the potential to grow after few months and the following years.

Additionally, we would appreciate receiving the list of the relevant grants we can apply to.

Prof. Eyal Zimlichman is planning to visit Boston on July 15-18.

In preparation for his visit, Yonathan and I would be happy to see few places on July 2 with someone from your office, to be able to recommend on 2-3 places for Eyal to see.

Please let us know if this date will work.

Thank you for your support and looking forward to working with you.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Sent: Monday, June 16, 2025 12:56 PM

To: Orli Biger <Orli.Biger@arcinnovation.org>

Cc: Yonatan Keschner <ykesch@gmail.com>

Subject: Fw: follow up and also email request

Yonatan G. Keschner, MD, MHCM

HealthTech Hub, MGB co-Director/co-PI

Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital

Mass General Brigham

Harvard Medical School, Faculty

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, March 26, 2025 8:27 AM

To: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>; Jeanne LeClair <jleclair@masslifesciences.com>
Subject: RE: follow up and also email request

External Email - Use Caution

Hi Yonatan ---

1. Looping in Jeanne LeClair to assist with Kirk Taylor's availability.
2. I know Sec. Hao is unable join the meeting with the Governor, let me see if she has any availability on Monday, April 7th, or earlier on Tues. April 8th
3. We have access to MasseCON's site selection services for free – can you have the Sheba ARC group fill out the form and they can pull together a list of properties that are available. Also, I'm including some properties that are available from BioMed Realty, which I had sent to Orli a few months back.

Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Sent: Wednesday, March 26, 2025 7:13 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Subject: follow up and also email request

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Hi Jeevan! I am working with Consul General Benny Sharoni and Dan Trajman on the evening fireside event to be hosted at Benny's residence that I mentioned to you last week (and I understand you likely won't be able to attend but are still invited if anything changes!)

I would like to add Kirk to the exclusive email invite list that will be sent out by official email from the Consulate's office - any chance you can share his email address? I have also added Jeanne.

Also, to follow up on a few items from last week:

- 1) Please let me know if you have any updates on a possible meeting between Kirk and Eyal (of course Jeanne may want to be there as well)

2) Any news if it may be possible for Eyal and Sec Hao to meet in person? would be great for Eyal to work on some next steps/plans which likely won't be covered during the meeting with the Governor (this meeting can be scheduled on Friday or Monday too).

3) Happy to share with Eyal any information on office spaces to consider visiting while here - especially if there are offices that may offer great rates or come with any support from the State as they explore where they might set up the soft-landing pad.

Best,
Yonatan

Yonatan G. Keschner, MD, MHCM
Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital
Mass General Brigham
Harvard Medical School, Faculty

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From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Douglas Kehlhem" <dkehlhem@massecon.com>

Subject: Fw: follow up and also email request

Date: Thu, 19 Jun 2025 10:26:41 -0000

Importance: Normal

Attachments: MassEcon_Prospect_Inquiry_Request_Form___ARC_Boston_1.doc

Inline-Images: image001.png

Hi Doug — can you work with this? Happy to chat in more detail tomorrow or next week.

For some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

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jeevan.ramapriya@mass.gov

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Sent: Wednesday, June 18, 2025 9:01:19 PM

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Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>

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Thank you for your support and looking forward to working with you.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



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Sent: Monday, June 16, 2025 12:56 PM

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Cc: Yonatan Keschner <ykesch@gmail.com>

Subject: Fw: follow up and also email request

Yonatan G. Keschner, MD, MHCM

HealthTech Hub, MGB co-Director/co-PI

Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital

Mass General Brigham

Harvard Medical School, Faculty

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Sent: Wednesday, March 26, 2025 8:27 AM

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Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

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D: +1-857-276-2759

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Best,
Yonatan

Yonatan G. Keschner, MD, MHCM
Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital
Mass General Brigham
Harvard Medical School, Faculty

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MassEcon

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PROSPECT INQUIRY FORM

Date June 18, 2025

Completed by: Orli Biger

Source of Referral: Jeevan Ramapriya

Prospect

Company ARC

Contact Orli Biger Title CEO, ARC US

Address 2012 Valley Brook Drive, Brentwood, TN

Phone 6159714979 Fax

E-mail: orli.biger@arcinnovation.org Website arcinnovation.org

Agent (Must Be Exclusive Tenant Representative)

Company

Contact Title

Address

Phone Fax

e-mail:

Company Profile

Type of Business Healthcare innovation HQ Location Israel / Boston in the US
(i.e. Primary products/services)

Years in Business 6 No. Current Employees 130 (2-5 in Boston)

Annual Dollar Sales \$5.8B total valuation of ARC's companies No. New Employees at Site 10-50

Relocation Expansion Start-up ✓
(✓ one)

Search Information

Site Preference: (✓ one) Building ✓ Land Building w/Land for Expansion B-T-S

Desired Occupancy Date: (mm/dd/yy) 01/1/2026

Transaction Type (✓ one) Lease ✓ Buy Lease or Buy

Proposed Uses Warehouse Assembly Distribution Manufacturing
(✓ all that apply) Office ✓ R&D Other

Preferred Locations Boston and Boston area

Specific Interstate Access Specific Mass Route Access

On Port (Y/N) On Rail (Y/N) On Public Transportation(Y/N)

Market Destinations?

Origin of goods/raw materials?

Property Specifications**If Building:**

	<u>Minimum</u>	<u>Maximum</u>
Total SF	_____	_____
SF Manufacturing	_____	_____
SF Warehouse	_____	_____
SF Office	__2500	12000_____
Lot Size (SF)	_____	_____
Required Ceiling Hgt.	_____	_____
# of Parking Spaces	+20_____	_____
# of Loading Docks	_____	_____
# of Floors	__1_____	FreeStanding?: (Yes/No) _____
Expansion SF	_____	

If Land:

	<u>Minimum</u>	<u>Maximum</u>
Total Acreage	_____	_____
Build-out (SF)	_____	_____

Price Range Lease \$ _____ (psf) Buy \$ _____

Utility Needs

Electric Service _____ ✓ _____ (Amps) _____ (Volts) _____ (Phase)
 Gas _____ Water _____ ✓ _____ (GPD)
 Sewer _____ ✓ _____ (Discharge) On-site septic ok? _____
 Communications Service: Wi-Fi _____

Comments

We will need a flexible space to start with, for 3-5 startups and ARC's team with an option to grow.

Sites Needed by __ January 2026. _____

CONFIDENTIAL INFORMATION

All company requests remain confidential as a matter of policy.

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Douglas Kehlhem" <dkehlhem@massecon.com>

Subject: Fw: follow up and also email request

Date: Tue, 24 Jun 2025 14:13:09 -0000

Importance: Normal

Inline-Images: image001.png

Can we setup a meeting with them on July 2?

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Orli Biger <Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 11:12:07 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>; Keschner, Yonatan G.,MD <ykeschner@bwh.harvard.edu>

Subject: RE: follow up and also email request

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Hi Jeevan,

I hope this email finds you well.

Since I am planning to fly to Boston to visit a few locations on July 2nd with Yonatan, I would like to set some meetings in advance.

Could you please connect us to the right person from MasseCON?

Should I reach out separately to Collen O'Connor or someone else to ask for more information about the available spaces, square footage, and prices?

I would appreciate your support and guidance.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Thursday, June 19, 2025 5:25 AM

To: Orli Biger <Orli.Biger@arcinnovation.org>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>

Subject: Re: follow up and also email request

Hi Orli — thanks for your note. I will share with MassECON and revert with their recommendations.

Talk soon,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

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Please let us know if this date will work.

Thank you for your support and looking forward to working with you.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Sent: Monday, June 16, 2025 12:56 PM

To: Orli Biger <Orli.Biger@arcinnovation.org>

Cc: Yonatan Keschner <ykesch@gmail.com>

Subject: Fw: follow up and also email request

Yonatan G. Keschner, MD, MHCM

HealthTech Hub, MGB co-Director/co-PI

Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital

Mass General Brigham

Harvard Medical School, Faculty

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, March 26, 2025 8:27 AM

To: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>; Jeanne LeClair <jleclair@masslifesciences.com>

Subject: RE: follow up and also email request

External Email - Use Caution

Hi Yonatan ---

1. Looping in Jeanne LeClair to assist with Kirk Taylor's availability.
2. I know Sec. Hao is unable join the meeting with the Governor, let me see if she has any availability on Monday, April 7th, or earlier on Tues. April 8th
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Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Sent: Wednesday, March 26, 2025 7:13 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Subject: follow up and also email request

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Hi Jeevan! I am working with Consul General Benny Sharoni and Dan Trajman on the evening fireside event to be hosted at Benny's residence that I mentioned to you last week (and I understand you likely won't be able to attend but are still invited if anything changes!)

I would like to add Kirk to the exclusive email invite list that will be sent out by official email from the Consulate's office - any chance you can share his email address? I have also added Jeanne.

Also, to follow up on a few items from last week:

- 1) Please let me know if you have any updates on a possible meeting between Kirk and Eyal (of course Jeanne may want to be there as well)
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- 3) Happy to share with Eyal any information on office spaces to consider visiting while here - especially if there are offices that may offer great rates or come with any support from the State as they explore where they might set up the soft-landing pad.

Best,
Yonatan

Yonatan G. Keschner, MD, MHCM
Harvard Affiliated Emergency Medicine, Brigham and Women's Hospital
Mass General Brigham
Harvard Medical School, Faculty

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From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Orli Biger" <Orli.Biger@arcinnovation.org>, "Douglas Kehlhem" <dkehlhem@massecon.com>

Cc: "Yonatan Keschner" <ykeschner@arcinnovation.org>, "Yonatan Keschner" <ykesch@gmail.com>, "Keschner, Yonatan G.,MD" <ykeschner@bwh.harvard.edu>

Subject: Re: follow up and also email request

Date: Tue, 24 Jun 2025 14:31:10 -0000

Importance: Normal

Inline-Images: image001.png

Doug Kehlhem from MassEcon and I are available at 9am on Wed 2 July. I sent a calendar invite.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Orli Biger <Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 11:12:07 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>; Keschner, Yonatan G.,MD <ykeschner@bwh.harvard.edu>

Subject: RE: follow up and also email request

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

I hope this email finds you well.

Since I am planning to fly to Boston to visit a few locations on July 2nd with Yonatan, I would like to set some meetings in advance.

Could you please connect us to the right person from MassECON?

Should I reach out separately to Collen O'Connor or someone else to ask for more information about the available spaces, square footage, and prices?

I would appreciate your support and guidance.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Thursday, June 19, 2025 5:25 AM
To: Orli Biger <Orli.Biger@arcinnovation.org>
Cc: Yonatan Keschner <ykesch@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>
Subject: Re: follow up and also email request

Hi Orli — thanks for your note. I will share with MassECON and revert with their recommendations.

Talk soon,

+--Jeevan--+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Orli Biger <Orli.Biger@arcinnovation.org>
Sent: Wednesday, June 18, 2025 9:01:19 PM
To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Cc: Yonatan Keschner <ykesch@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>
Subject: FW: follow up and also email request

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well.

We are all very excited about the recent announcement to open ARC's international soft-landing pad in Boston, Massachusetts!

This is a fantastic opportunity, and we believe this initiative will be a great success.

I am currently assisting Yonatan in finding the perfect location for ARC's startups to thrive.

Please find attached the form for MassECON's site selection services. We would appreciate getting a list of available properties from January 2026.

Ideally, we are looking for a flexible place to start with 3-5 startups, with the potential to grow after few months and the following years.

Additionally, we would appreciate receiving the list of the relevant grants we can apply to.

Prof. Eyal Zimlichman is planning to visit Boston on July 15-18.

In preparation for his visit, Yonathan and I would be happy to see few places on July 2 with someone from your office, to be able to recommend on 2-3 places for Eyal to see.

Please let us know if this date will work.

Thank you for your support and looking forward to working with you.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



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Thanks,

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Yonatan

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To: "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>

Subject: Fw: Congrats and follow up re: real estate

Date: Tue, 24 Jun 2025 14:33:58 -0000

Importance: Normal

Hi Orli - are you connected to this project already?

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, May 7, 2025 11:14 AM

To: Dr. Zimlichman Eyal <eyal.zimlichman@sheba.health.gov.il>

Subject: Congrats and follow up re: real estate

Dr. Zimlichman, congrats and thank you again on the Sheba ARC announcement yesterday – incredibly exciting!

To whom on your team should I connect the [40 Thorndike Street](#) property developers? I toured the facility a few weeks ago – it's beautiful, walking distance from Kendall Square, has parking and easy access to two MBTA lines. There are others that could be ready immediately, and I'm happy to connect you to them as well.

Thanks,

+~Jeevan~+

Jeevan Ramapriya

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1 Ashburton Place – 21st Floor

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jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

To: "Dickey, Robert" <robert.dickey@lmp.com>, "Gerhardt, Mike" <mike.gerhardt@lmp.com>, "Hunt, Oliver" <oliver.hunt@lmp.com>

Cc: "Milano, Peter (MOBD)" <peter.milano@mass.gov>

Subject: Connecting: 40 Thorndike x Sheba ARC

Importance: Normal

From: Ramapriya, Jeevan (MOITI)

Sent: Wednesday, June 25, 2025 12:12 PM

To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org

Subject: Connecting BMR x Sheba ARC

Dear John --- As you may have heard, Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background:

<https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner will be in the Boston area next week – any chance they can discuss a couple of BMR facilities that might be available? They are particularly interesting in: Assembly Innovation Park, Seaport Science Center, University Park, and Albany Cambridge.

Thanks,

+Jeevan+

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From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "John Heffernan" <jheffernan@parkststrategies.com>, "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>

Subject: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 16:13:01 -0000

Importance: Normal

Attachments: BMR_Boston_Cambridge_Portfolio.pdf

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BioMed Realty Boston/Cambridge Portfolio Update

July 2024

HIGHLY CONFIDENTIAL AND TRADE SECRET

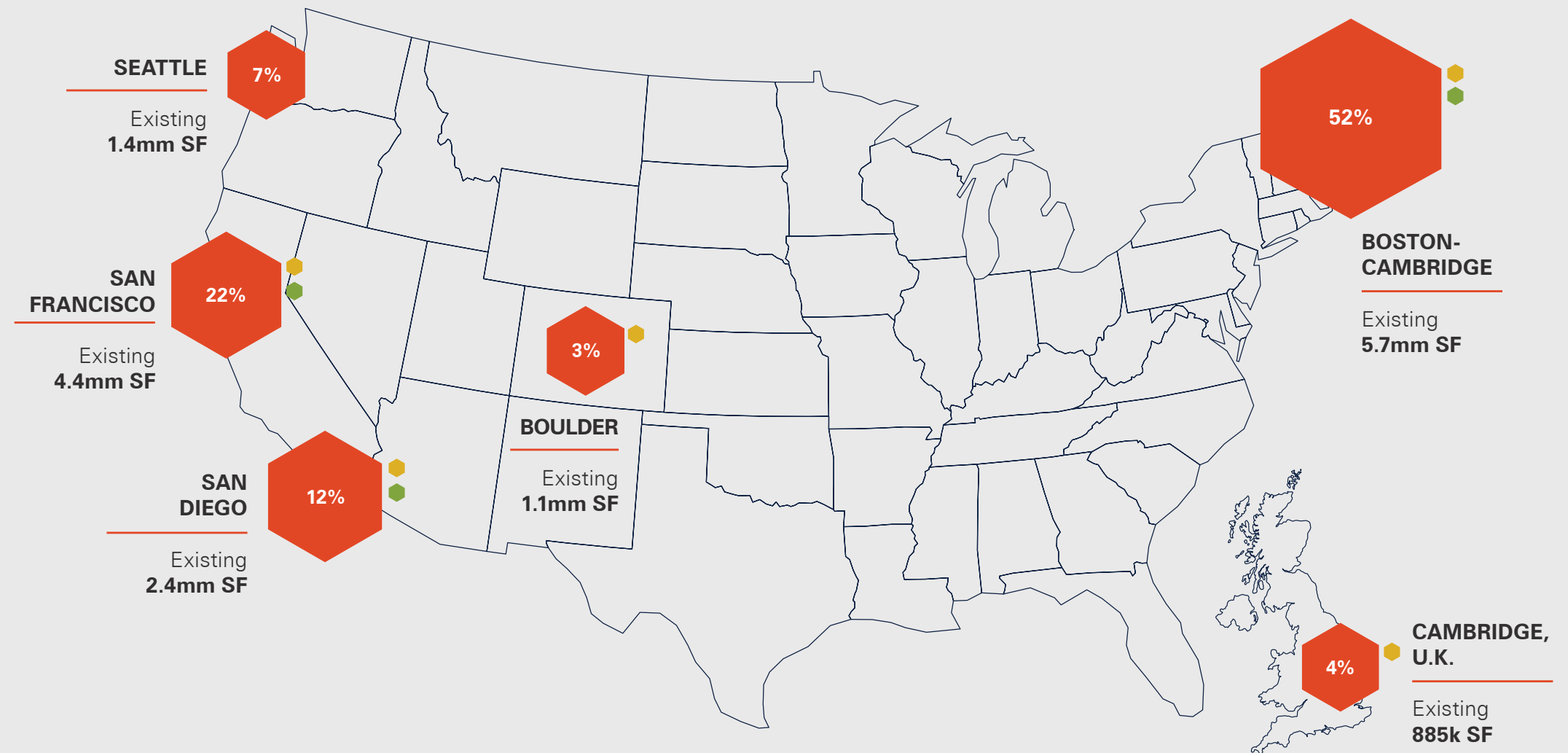
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BioMed Realty Portfolio Map

BioMed Realty's 16.1mm SF Portfolio is 100% Concentrated in Core Life Science Markets of Boston/Cambridge, San Francisco, San Diego, Seattle, Boulder, and Cambridge U.K.

Our Class A properties are in **key sub-markets** adjacent to the **top academic and commercial research clusters** in the world.

These property clusters and campuses allow BioMed's properties to **function as regional ecosystems** that foster collaboration between **talented researchers and thriving institutions**.



16.1 MILLION SF
across 130 operating portfolio assets

2.7 MILLION SF
active development pipeline

Other: 313k SF existing portfolio (includes all assets operated by BioMed)

Denotes 2.7mm SF of Active Development / Redevelopment Pipeline
Active Acquisition Opportunities

BioMed Realty is
Led by a Seasoned
Executive Team
With **Over 250**
Years of Combined
Experience in Life
Science Real Estate

As recognized industry leaders who deliver on our promises, clients can expect a long-term strategic relationship with us that **empowers growth at any scale.**



**TIM
SCHOEN**
Chief Executive
Officer



**BILL
KANE**
President, East Coast
& UK Markets



**JONATHAN
BERGSCHNEIDER**
President, West Coast
Markets



**ANKIT
PATEL**
Executive Vice
President & Chief
Financial Officer



**CHARLIE
PISCITELLO**
Chief People Officer

**FINANCE,
ACCOUNTING & IT**

**HUMAN
RESOURCES**



**MARIE
LEWIS**
Executive Vice
President and
General Counsel

**LEGAL, INTEGRATION &
COMMUNICATIONS**



**RYAN
ANDERSON**
Senior Vice President,
Chief Investment
Officer

**INVESTMENTS &
ACQUISITIONS**



**KEVIN
SLEIN**
Senior Vice President

FACILITIES



**COLLEEN
O'CONNOR**
Executive Vice
President, Market
Lead, East Coast &
UK Markets

LEASING



**SAL
ZINNO**
Senior Vice President,
Development

DEVELOPMENT

We Have Created a Fully Integrated Platform of 303 Professionals with Specialized Experience

Our fully integrated platform is **highly differentiated by over 300 specialized employees** operating in 10 distinct disciplines and a leadership team with an average industry tenure of 18 years.

BioMed’s world-class portfolio, platform, and pipeline create a **strategic and durable competitive advantage** that allows us to meet the rapidly changing needs of our clients in the core markets, while supporting the growth of this sector.

We Invest in Real Estate – So Our
Tenants Can **Invest in Innovation**



DEVELOPMENT
Entitlements
Planning & Design
Construction Management



INVESTMENTS
Investments
Dispositions
Portfolio Management



LEASING
Client Relationships
Project Marketing
Lease Structuring



PROPERTY MANAGEMENT
Tenant Relationships
Vendor Management
Cap Ex



FACILITIES
Building Maintenance
Project Management
Sustainability



ACCOUNTING & FINANCE
Treasury
Financing
Reporting & Analysis



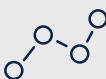
MARKETING
Corporate Comms
Brand Management
RFPs



LEGAL
Contracts
Diligence
Regulatory



INFORMATION TECHNOLOGY
Cyber Security
Data Governance
Website+Intranet



RISK MANAGEMENT
Insurance
Risk Assessment
Health & Safety

In House BioMed Teams and Expertise

DEVELOPMENT CAPABILITIES
with state-of-the-art technological and design expertise

FULL-SERVICE OPERATING PLATFORM
customizable to help tenants maximize operating efficiencies

WELL CAPITALIZED
ample liquidity with significant equity reserves

LEASING AND LEGAL
team to expedite transactions

BioMed Realty's Approach Towards Sustainability is a Mindset Integrated Throughout the Investment Life- Cycle for Value Creation and Risk Mitigation

BioMed pursues green building certification for all new developments. In total, BioMed has a **portfolio of 5.2 mm sq. ft.** of buildings certified by the Leadership in Energy and Environmental Design ("LEED") of the U.S. Green Building Council. As of March 31, 2024:

- **5.2 mm** sq. ft. LEED® certified
- **3.3 mm** sq. ft. targeting LEED®
- **34%** of operating portfolio in U.S. LEED® certified
- **48%** of operating portfolio and development in process in U.S. LEED® certified

Sustainable Buildings



All ground-up development to achieve minimum of LEED



Design all new projects with future interconnections to be solar ready



All new ground up development projects target a minimum of 5% EV-ready parking spaces



Specify and include project products to achieve Environmental Product Declarations (EPDs) points



Conduct 12 months of post-occupancy performance monitoring and measurement

Health and Wellness



Provide outdoor recreation, fitness, relaxation, or amenity spaces



New buildings to be in alignment with preconditions for Fitwel or WELL certification



Specify and include project products to achieve Health Product Declaration (HPDs) points

Environmental Stewardship & Resource Conservation



Energy consumption targeted to be 20% below ASHRAE 90.1-2010 baseline or 15% below ASHRAE 90.1- 2013 baseline



Target 10% lower embodied carbon of the structure and envelope as compared to a functionally equivalent building constructed using regional industry-standard practices



Select low-emitting materials that achieve the relevant thresholds of LEED categories



Target 65% diversion of project construction and demolition waste from landfill



Indoor and outdoor potable water consumption targeted to be, respectively, 35% and 50% below UPC baseline



Ability to Scale Growth with BioMed Across 5.7M SF of Existing Lab/Office Assets in Cambridge/Boston

CHARLES RIVER. VIEW WEST

KENDALL SQUARE

- 1. 450 Kendall St
- 2. 500 Kendall St
- 3. 650 East Kendall St
- 4. 675 West Kendall St
- 5. 585 Kendall

CHARLES ST

- 6. 58 Charles St

ROGERS ST

- 7. 301 Binney St
- 8. 320 Bent St
- 9. 320 Charles St

CAMBRIDGE PLACE

- 10. 50 Hampshire St
- 11. 60 Hampshire St
- 12. 210 Broadway

CENTER FOR LIFE SCIENCE | BOSTON

- 13. 3 Blackfan Circle

GENOME/UNIVERSITY PARK

- 14. 45/75 Sidney St
- 15. 40 Landsdowne St
- 16. 35 Landsdowne St
- 17. 65 Landsdowne St
- 18. 88 Sidney St
- 19. 64 Sidney St
- 20. 38 Sidney St
- 21. 26 Landsdowne St
- 22. 350 Massachusetts Ave
- 23. 20 Sidney St
- 24. 300 Massachusetts Ave

SEAPORT DISTRICT

- 25. Seaport Science Center

SOUTH END

- 26. 321 Harrison

SOMERVILLE

- 27. Assembly Innovation Park

SIDNEY RESEARCH CENTER

- 28. 21 Erie St
- 29. 40 Erie St
- 30. 200 Sidney St
- 31. 270 Albany Street
- 32. 325 Vassar Street

WATERTOWN

- 33. 65 Grove St
- 34. 134 Coolidge Ave

With
BioMed
Developing
1.7M SF of
Additional
Growth
Options
Across
Key Local
Submarkets

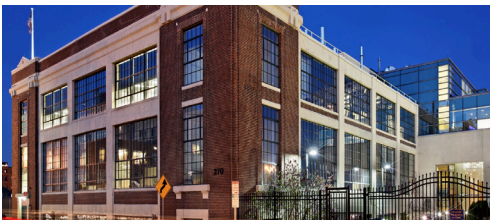
**Seaport
Science Center**
490k SF
Seaport
Q2 24



**Assembly Innov
Park Phase I**
500k SF
Somerville
Q3 24



**270
Albany**
80k SF
Cambridge
Q2 24



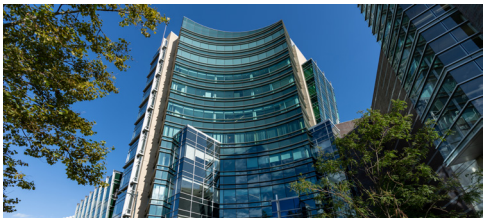
**University
Park**
50k SF
Cambridge
Q4 25



**Assembly Innov
Park Phase II**
840k SF
Somerville
Q2 28



**University
Park**
280k SF
Cambridge
Q3 28



2024			2025				2026				2027				2028		
Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3



Key Availabilities

Seaport Science Center

BOSTON, MA

Seaport Science Center is located in the Seaport District, an established life science submarket that represents an attractive urban alternative to Cambridge. Its vibrant live-work-play environment features walkable amenities including top restaurants and several high-end residential buildings.

With its proximity to top-tier research institutions and talent in the Boston area, the Seaport has attracted numerous high quality institutional life science and technology tenants, including Foundation Medicine, Vertex Pharmaceuticals and Amazon. The Seaport provides easy access to Downtown Boston (5 minute drive) and Cambridge (11 minute drive) while remaining a popular destination for artistic and cultural experiences in its own right.



STATUS:

Available Now

NUMBER OF BUILDINGS:

1

RENTABLE SQUARE FEET:

492,000

AVERAGE FLOOR PLATE SIZE:

17,000 - 56,000 SF

AMENITIES:

- Glass-enclosed six-story atrium & event space
- Rooftop garden
- Bike storage
- Full service retail dining
- Conference center/auditorium
- 0.7 parking spaces per 1,000 RSF in combined below grade and garage parking
- Strategically positioned on-site Silver Line MBTA access
- Ground level restaurant owned and operated by James Beard-award winning chef

Assembly Innovation Park

SOMERVILLE, MA

Assembly Innovation Park is adjacent to a wide selection of retail, dining, and entertainment experiences and offers superior access to major highways, public transportation, Kendall Square, and Logan Airport. It is adjacent to Assembly Row in Somerville – a bustling mixed-use campus within a vibrant urban environment.

The development represents an attractive complement to BioMed’s existing Boston/Cambridge portfolio of laboratory, technology, incubator and office space. Somerville is also anchored by academic and research institutions, a deep talent pool, capital providers and thriving commercial life science and technology businesses.

The campus will include a full on-site amenity package with multiple conference centers, a rooftop terrace, fitness center, and a lobby-level restaurant.



STATUS:
Under construction

NUMBER OF BUILDINGS:
Estimated 3

RENTABLE SQUARE FEET:
Phase I: 498,000 (1 building)
Phase II: 841,000

ESTIMATED COMPLETION DATE:
Phase I: Q3 2024 (Core and shell)
Phase II: 2026+

AMENITIES
Access to adjacent Assembly Row retail, with ample restaurants and retailers
Access to boutique fitness @ Assembly Row, Orange Theory, Pure Barre, Title Boxing, and Cycle Bar
Adjacent to Mass General Brigham and Puma HQs
100 to 150 person on-site shared conference centers
3 miles from both downtown Boston and Kendall Square and easy access to Logan Airport
Strategically positioned on the Assembly Row Orange Line MBTA stop
1.15 parking spaces per 1,000 RSF in combined below grade and garage parking
124 on-site bike parking spaces
One acre public park

University Park

CAMBRIDGE, MA

University Park is a 1.7 million square foot life science campus spanning 12 properties and three on-site parking garages. The development is home to a wide variety of biotechnology companies and includes retail spaces along with nearly two acres of open public space. BioMed Realty acquired these best-in-class fully leased assets on land directly adjacent to MIT's campus in early 2021.



NUMBER OF BUILDINGS:

12

RENTABLE SQUARE FEET:

1.7mm

PERCENT LEASED:

88%

ANCHOR TENANTS:

- Takeda
- Agios
- Blueprint Medicines
- Mass General Brigham
- BioNTech
- Vericel

AMENITIES

- Public transportation including bus stops and the subway stations: Kendall and Central (Red Line) and Lechmere (Green Line)
- Steps from MIT. Close proximity to Harvard University
- On site access to parking for employees and visitors
- Easy access to Charles River Esplanade, close proximity to Hatch Shell concert venue.
- EZ RIDE
- Close proximity to Logan International Airport: 10 minutes by car and 30 minutes by subway
- Centrally activated courtyard and public space
- Outdoor campus setting in urban environment



BILL KANE | President, East Coast & U.K. Markets



COLLEEN O'CONNOR | Executive Vice President, Market Lead, East Coast & UK Markets

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Dickey, Robert" <robert.dickey@lmp.com>, "Gerhardt, Mike" <mike.gerhardt@lmp.com>, "Hunt, Oliver" <oliver.hunt@lmp.com>

Cc: "Milano, Peter (MOBD)" <peter.milano@mass.gov>, "Abair, Peter (EXT)" <pabair@massecon.com>

Subject: Connecting: 40 Thorndike x Sheba ARC

Date: Wed, 25 Jun 2025 16:19:27 -0000

Importance: Normal

Dear Rob and Mike --- As you may have heard, Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner will be in the Boston area next week – any chance they can meet with you to discuss the property at 40 Thorndike Street?

Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>, "robert.dickey@lmp.com" <robert.dickey@lmp.com>, "mike.gerhardt@lmp.com" <mike.gerhardt@lmp.com>, "oliver.hunt@lmp.com" <oliver.hunt@lmp.com>

Cc: "Milano, Peter (MOBD)" <peter.milano@mass.gov>, "Abair, Peter (EXT)" <pabair@massecon.com>, "Douglas Kehlhem" <dkehlhem@massecon.com>

Subject: FW: Connecting: 40 Thorndike x Sheba ARC

Date: Wed, 25 Jun 2025 16:33:35 -0000

Importance: Normal

Inline-Images: image001.png

Dear Orli and Yonatan --- connecting you to Rob Dickey and Mike Gerhardt from Leggatt McCall Properties who own the 40 Thorndike Street facility – I think you'll be very impressed with their building!

Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Dickey, Robert <robert.dickey@lmp.com>

Sent: Wednesday, June 25, 2025 12:31 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Gerhardt, Mike <mike.gerhardt@lmp.com>; Hunt, Oliver <oliver.hunt@lmp.com>

Cc: Milano, Peter (MOBD) <peter.milano@mass.gov>; Abair, Peter (EXT) <pabair@massecon.com>

Subject: RE: Connecting: 40 Thorndike x Sheba ARC

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Jeevan

Both Mike and I are available next week and would welcome the opportunity to tour and discuss 40 Thorndike as a possible location for Sheba ARC's first space in Cambridge. Let me know how best to coordinate schedules.

Many thanks for the follow up!!!

Best
ROB

Robert Dickey
Executive Vice President
Partner

Leggat McCall Properties LLC

10 Post Office Square
Boston, MA 02109
(O) [617-422-7027](tel:617-422-7027)
(C) [617-721-6404](tel:617-721-6404)
robert.dickey@lmp.com



From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Wednesday, June 25, 2025 12:19 PM
To: Dickey, Robert <robert.dickey@lmp.com>; Gerhardt, Mike <mike.gerhardt@lmp.com>; Hunt, Oliver <oliver.hunt@lmp.com>
Cc: Milano, Peter (MOBD) <peter.milano@mass.gov>; Abair, Peter (EXT) <pabair@massecon.com>
Subject: Connecting: 40 Thorndike x Sheba ARC

CAUTION: This email originated outside the company. Do not click links or open attachments unless you are expecting them from the sender.

Dear Rob and Mike --- As you may have heard, Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner will be in the Boston area next week – any chance they can meet with you to discuss the property at 40 Thorndike Street?

Thanks,

+--Jeevan--+

Jeevan Ramapriya

Executive Director
Mass. Office of International Trade and Investment (MOITI)
Executive Office of Economic Development
1 Ashburton Place – 21st Floor
Boston, MA 02108
jeevan.ramapriya@mass.gov
O: +1-617-973-8543
D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Joseph P. Sullivan" <jsullivan@masslifesciences.com>, "Hawa Fall" <hfall@masslifesciences.com>

Subject: FW: State's grants and funding opportunities

Date: Wed, 25 Jun 2025 16:57:45 -0000

Importance: Normal

Attachments: A.1_-_MLSC-Sheba-ARC-Commitment_Letter_-Mar2025_FE.pdf

Inline-Images: image001.png

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+Jeevan+

From: Orli Biger <Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>; ykeschner@bwh.harvard.edu

Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives.

If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,
Orli.

Orli Biger

CEO, ARC US



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Cc: Orli Biger <Orli.Biger@arcinnovation.org>; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor and hope to have her availability on either April 7th or April 8th soon; we'll also plan to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Thank you,

+--Jeevan--+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan.

Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates.

Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month.

With hopes that maybe we can announce on my visit.

Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward.

Best wishes.

Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center

Founder and Director, [ARC Innovation](#)

Sheba Tel HaShomer City of Health

Office: +972 (3) 5307267

Mobile: +972 (52) 6666067

Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Thursday, February 20, 2025 4:53 PM

To: פרופ <Eyal.Zimlichman@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת <Einat.Rubinstein@sheba.health.gov.il>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya

MOITI

W: +1.617.973.8543

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Sent: Thursday, February 20, 2025 9:38:22 AM

To: Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all.
Great to meet just now.
Including the slides here.
Looking forward to meeting in person in April.
Please let us know if we can provide anything else.
Best wishes.
Eyal

From: Jeanne LeClair <jleclair@masslifesciences.com>

Sent: Thursday, February 20, 2025 4:07 PM

To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; צימליכמן איל, פרוץ <Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת, <Einat.Rubinstein@sheba.health.gov.il>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!
Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman
Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)
Join Zoom Meeting
<https://us02web.zoom.us/j/86293403748>

Meeting ID: 862 9340 3748

One tap mobile
+13017158592,,86293403748# US (Washington DC)
+13052241968,,86293403748# US

Dial by your location

- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)

- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: <https://us02web.zoom.us/j/86293403748>

Jeanne LeClair (*She/Her/Hers*)
Chief Business Officer

Massachusetts Life Sciences Center
 781-296-7564

From: Hao, Yvonne (EOED)
Sent: Tuesday, February 18, 2025 7:47 PM
To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Eyal.Zimlichman@sheba.health.gov.il <Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>
Subject: [Zoom] Meeting with Dr. Zimlichman
When: Thursday, February 20, 2025 9:00 AM-9:30 AM.
Where: <https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman
 Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)
 Join Zoom Meeting
<https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

Meeting ID: 871 1951 4196
 Passcode: 379528

One tap mobile

+13092053325,,87119514196# US
+13126266799,,87119514196# US (Chicago)

Dial by your location

- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: <https://us06web.zoom.us/j/keviN2afKa>

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March 17, 2025

Dear Sheba ARC Team,

On behalf of the Massachusetts Life Sciences Center (MLSC), I am pleased to express our strongest possible support for Sheba ARC and the expansion of a new campus for innovation, research collaboration, and entrepreneurship in Massachusetts. Based on our conversations with the team, we anticipate this project will provide significant benefits, both to the company and the Commonwealth.

The MLSC is a state economic development agency exclusively focused on supporting and promoting the state's world-leading life sciences ecosystem. Sheba ARC—a nonprofit—and any of its associated for-profit companies aligned with this project may be eligible to access a variety of programs offered by MLSC and benefit from strategic capital investments we have made in innovation, workforce development, and public-private partnerships advancing research and development.

MLSC Tax Incentive Program

The Massachusetts Life Sciences Center offers a suite of nine different tax incentives to help offset the significant capital requirements associated with developing and advancing new life science technology. The MLSC tax incentive program is an annual, competitive application. Awards are subject to the approval of the MLSC's Board of Directors and based on net new jobs created. Sheba ARC's proposed new operation aligns with our strategic objectives, including the promotion of innovation and entrepreneurship in the Commonwealth. Subject to board approval of reviewed and successful applications and compliance with the terms of a definitive award agreement, MLSC will commit to award Sheba ARC's associated for-profit companies aligned with this project \$20,000 in incentive tax credits per net new, permanent, full-time equivalent job created in calendar years 2026 – 2030, and retained for three years, up to 250 jobs.

Potential Public Investment: \$5 million

Other Massachusetts Life Sciences Center Programs that could potentially support a Sheba/ARC presence in Massachusetts:

Research Infrastructure

The design of the [Research Infrastructure](#) program is to provide grants for capital projects that support the life sciences ecosystem in Massachusetts by enabling and supporting life sciences research and development in the Commonwealth.

Up to \$10 million in capital dollars is available to support capital projects ranging from \$1.5 – \$5 million across the state for not-for-profit partners. Applicants will have to demonstrate how the requested infrastructure will benefit the entire life sciences ecosystem in Massachusetts.

Applicants must be a Massachusetts legally organized "not-for-profit" entity such as an academic/research institution, a hospital engaged in research, business incubator or accelerator, or other not-for-profit entity that would be eligible for capital funding from the Commonwealth of Massachusetts to support projects with a prevailing public interest. Institutions that are exclusively

health care providers and/or requests for the purchase of equipment associated with standard healthcare would not be eligible for capital funding.

Potential maximum grant amount: \$5 million

Bits to Bytes

The MLSC launched [Bits to Bytes](#) to provide grants for scientific projects that generate and analyze large datasets to answer pressing life science questions, and to attract and train data scientists in the Commonwealth.

As the leading life sciences ecosystem, Massachusetts recognizes that the role of data sciences in life science innovation has rapidly evolved and has the potential to catalyze that innovation at unprecedented rates. Investment in generating well-annotated datasets and training data scientists for life science research is required to sustain Massachusetts's global leadership position in life science research and development.

The MLSC is investing up to \$5 million capital dollars to support equipment at other capital expenses at not-for-profit partners to support projects with a prevailing public interest. Each award will be approximately \$750,000 in funding to solve some of the most pressing life science questions using high throughput approaches generating large datasets.

Potential maximum grant amount: \$750,000

Women's Health Collaboration Program

The [Women's Health Collaboration Program](#) is part of the MLSC's [Women's Health Initiative](#). This program supports collaborative projects that aim to improve the discovery, technical innovation, and/or analysis of datasets to answer pressing life science questions around women's health. It incentivizes translational projects that develop novel solutions to treat conditions that solely or disproportionately affect women or have a different presentation between genders. Project teams are to be comprised of not-for-profit applicants collaborating with at least one for-profit Massachusetts life science company. All not-for-profit applicants must be a Massachusetts legal entity such as an academic/research institution, a hospital engaged in research, a business incubator or accelerator, or other not-for-profit entity eligible for capital funding from the Commonwealth of Massachusetts to support projects with a prevailing public interest. Institutions that are exclusively health care providers and/or requests for the purchase of equipment associated with standard healthcare delivery would not be eligible for capital funding.

Potential maximum grant amount: \$750,000

Novel Therapeutics Delivery

The Novel Therapeutics Delivery program fosters the development of novel technologies and techniques for the delivery of existing or innovative therapies by working at the intersection of engineering, biology, chemistry, and medicine. Specifically, it strives to capitalize and incentivize translational projects to address complex challenges in "therapeutic" delivery – from biomanufacturing, to targeted delivery, to biomaterials and more.

Up to \$5 million capital dollars are available for the current program round, with each award anticipated to be up to \$750,000 to support equipment and other capital expenses at not-for-profit partners.

Eligibility criteria include multiple factors, such as applicants must be a Massachusetts legally organized “not-for-profit” entity such as an academic/research institution, a hospital engaged in research, business incubator or accelerator, or other not-for-profit entity that would be eligible for capital funding from the Commonwealth of Massachusetts to support projects with a prevailing public interest. Institutions that are exclusively health care providers and/or requests for the purchase of equipment associated with standard healthcare delivery would not be eligible for capital funding.

*Potential maximum grant amount: **\$750,000***

Neuroscience Consortium

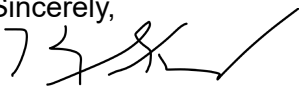
The [Neuroscience Consortium](#) funds pre-clinical neuroscience research at Massachusetts academic and research institutions. The MLSC in collaboration with Alzheimer Disease Research Center at Massachusetts General Hospital brings together company partners with researchers focused on understanding Alzheimer’s and neurodegenerative diseases to further research and collaboration in the space. Companies that have participated in the Consortium include AbbVie, Biogen, Celgene, General Electric, Lundbeck, Merck, Novartis, and Sunovion Pharmaceuticals (Consortium Members). Nearly \$10 million has been committed by consortium members to fund research through this program.

The consortium thrives off both commitments from biotech companies and applications for innovative translational research. Every year Consortium Members pool their resources to fund the identification and validation of novel targets for the symptomatic treatment and modification of these chronic and debilitating neurological diseases. It is required all proposals be anchored in recognized human disease genetics and pathophysiology, or within pathways of known relevance to human disease, and should be translational, rather than exploratory, to support projects with a prevailing public interest.

Additional future programming, changes to existing initiatives, and funding opportunities expanding support for entrepreneurship and innovation in Massachusetts are expected to become available within the next two years, at which point we would be happy to engage in further discussion on how to best leverage state resources to support Sheba ARC and its significant potential contributions to the life sciences ecosystem and regional economic development.

Please feel free to contact me if I can provide any additional information or assistance in ensuring Sheba ARC is able to successfully make their next home here in the world’s leading life sciences ecosystem.

Sincerely,



Kirk Taylor, M.D.
President and CEO, Massachusetts Life Sciences Center

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Hawa Fall" <Hfall@masslifesciences.com>, "Joseph P. Sullivan" <jsullivan@masslifesciences.com>

Subject: Re: State's grants and funding opportunities

Date: Wed, 25 Jun 2025 18:02:38 -0000

Importance: Normal

Inline-Images: image002.png; image003.png; image004.png; image005.png; image006.png; image007.png

Great. Thanks Hawa!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com>

Sent: Wednesday, June 25, 2025 2:33:34 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Joseph P. Sullivan <jsullivan@masslifesciences.com>

Subject: RE: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

There should be no changes to the commitment letter if everything remains the same on their end. If they have any changes, then we can adjust the commitment letter. Yes, I can join you on July 2nd at 9am.

Thanks,
Hawa

Hawa Fall, PharmD, MBA
Manager of Business Development
781-296-3873

masslifesciences.com

1075 Main St. Suite 100, Waltham, MA 02451

 **Massachusetts**
LIFE SCIENCES CENTER

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Join the Newsletter

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 12:58 PM

To: Joseph P. Sullivan <jsullivan@masslifesciences.com>; Hawa Fall <hfall@masslifesciences.com>

Subject: FW: State's grants and funding opportunities

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+--Jeevan--+

From: Orli Biger <Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>;
ykeschner@bwh.harvard.edu

Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives.

If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,
Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Cc: Orli Biger <Orli.Biger@arcinnovation.org>; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il
Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor and hope to have her availability on either April 7th or April 8th soon; we'll also plan to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Thank you,

+Jeevan+

Jeevan Ramapriya

Executive Director
Mass. Office of International Trade and Investment (MOITI)
Executive Office of Economic Development
1 Ashburton Place – 21st Floor
Boston, MA 02108
jeevan.ramapriya@mass.gov
O: +1-617-973-8543
D: +1-857-276-2759

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan.
Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates. Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month. With hopes that maybe we can announce on my visit. Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration. We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward. Best wishes.
Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center
Founder and Director, [ARC Innovation](#)
Sheba Tel HaShomer City of Health
Office: +972 (3) 5307267
Mobile: +972 (52) 6666067
Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Thursday, February 20, 2025 4:53 PM
To: פרופ <Eyal.Zimlichman@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>
Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת <Einat.Rubinstein@sheba.health.gov.il>
Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya
MOITI
W: +1.617.973.8543

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>
Sent: Thursday, February 20, 2025 9:38:22 AM
To: Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>
Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all.

Great to meet just now.
Including the slides here.
Looking forward to meeting in person in April.
Please let us know if we can provide anything else.
Best wishes.
Eyal

From: Jeanne LeClair <jleclair@masslifesciences.com>
Sent: Thursday, February 20, 2025 4:07 PM
To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; צימליכמן איל, פרופ <Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת <Einat.Rubinstein@sheba.health.gov.il>
Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!
Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman
Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)
Join Zoom Meeting
<https://us02web.zoom.us/j/86293403748>

Meeting ID: 862 9340 3748

One tap mobile
+13017158592,,86293403748# US (Washington DC)
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Dial by your location

- +1 301 715 8592 US (Washington DC)
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- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: <https://us02web.zoom.us/j/k5ydcCiFx>

Jeanne LeClair (*She/Her/Hers*)
Chief Business Officer

Massachusetts Life Sciences Center
781-296-7564

From: Hao, Yvonne (EOED)
Sent: Tuesday, February 18, 2025 7:47 PM
To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Eyal.Zimlichman@sheba.health.gov.il <Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>
Subject: [Zoom] Meeting with Dr. Zimlichman
When: Thursday, February 20, 2025 9:00 AM-9:30 AM.
Where: <https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman
Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)
Join Zoom Meeting
<https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

Meeting ID: 871 1951 4196
Passcode: 379528

One tap mobile
+13092053325,,87119514196# US
+13126266799,,87119514196# US (Chicago)

Dial by your location

- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US

- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: <https://us06web.zoom.us/j/keviN2afKa>

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From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>, "jheffernan@parkststrategies.com" <jheffernan@parkststrategies.com>

Subject: Re: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 18:09:41 -0000

Importance: Normal

Resending with John's correct email.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 1:12 PM

To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>

Subject: Connecting BMR x Sheba ARC

Dear John --- As you may have heard, Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background:

<https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner will be in the Boston area next week – any chance they can discuss a couple of BMR facilities that might be available? They are particularly interesting in: Assembly Innovation Park, Seaport Science Center, University Park, and Albany Cambridge.

Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: Mail Delivery Subsystem <MAILER-DAEMON@mx0b-0018e801.pphosted.com>

To: <prvs=62714948bb=jeevan.ramapriya@mass.gov>

Subject: Returned mail: see transcript for details

Date: Wed, 25 Jun 2025 14:09:55 -0400

Importance: Normal

Embedded: unnamed

The original message was received at Wed, 25 Jun 2025 14:09:43 -0400
from m0307047.pops.net [127.0.0.1]

----- The following addresses had permanent fatal errors -----
<jheffernan@parkststrategies.com>
(reason: 554 5.7.1 Rejected due to high probability of spam)

----- Transcript of session follows -----
... while talking to mx2-hosting.jellyfish.systems.:
>>> DATA
<<< 554 5.7.1 Rejected due to high probability of spam
554 5.0.0 Service unavailable

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: Orli Biger <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>, "jheffernan@parkststrategies.com" <jheffernan@parkststrategies.com>

Subject: Re: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 18:09:41 +0000

Resending with John's correct email.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 1:12 PM

To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>

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+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "John Heffernan" <jheffernan@parkststrategies.com>

Subject: Fw: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 18:17:47 -0000

Importance: Normal

Embedded: unnamed

Spam?

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Mail Delivery Subsystem <MAILER-DAEMON@mx0b-0018e801.pphosted.com>

Sent: Wednesday, June 25, 2025 3:16 PM

To: jheffernan@parkststrategies.com <jheffernan@parkststrategies.com>

Subject: Undeliverable: Connecting BMR x Sheba ARC

The original message was received at Wed, 25 Jun 2025 14:09:43 -0400
from m0307047.ppops.net [127.0.0.1]

----- The following addresses had permanent fatal errors -----
<jheffernan@parkststrategies.com>
(reason: 554 5.7.1 Rejected due to high probability of spam)

----- Transcript of session follows -----
... while talking to mx2-hosting.jellyfish.systems.:
>>> DATA
<<<< 554 5.7.1 Rejected due to high probability of spam
554 5.0.0 Service unavailable

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: Orli Biger <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>, "jheffernan@parkststrategies.com" <jheffernan@parkststrategies.com>

Subject: Re: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 18:09:41 +0000

Resending with John's correct email.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 1:12 PM

To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>

Subject: Connecting BMR x Sheba ARC

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Thanks,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>, "jheffernan@parkststrategies.com" <jheffernan@parkststrategies.com>, "jfxheff@gmail.com" <jfxheff@gmail.com>

Subject: Re: Connecting BMR x Sheba ARC

Date: Wed, 25 Jun 2025 18:23:28 -0000

Importance: Normal

Sending to John's Gmail since this is getting ridiculous!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 3:09:41 PM

To: Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>; jheffernan@parkststrategies.com <jheffernan@parkststrategies.com>

Subject: Re: Connecting BMR x Sheba ARC

Resending with John's correct email.

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 1:12 PM

To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>

Subject: Connecting BMR x Sheba ARC

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Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "John Heffernan" <jheffernan@parkststrategies.com>, "Bill Kane" <bill.kane@biomedrealty.com>, "Orli Biger" <orli.biger@arcinnovation.org>, "ykeschner@arcinnovation.org" <ykeschner@arcinnovation.org>

Subject: Re: Sheba/ARC

Date: Wed, 25 Jun 2025 18:43:25 -0000

Importance: Normal

Thanks John - looping in Orli and Yonatan to you and Bill directly.

Best,
-Jeevan

Jeevan Ramapriya
MOITI
o: +1.617.973.8543
d: +1.857.276.2759

From: John Heffernan <jheffernan@parkststrategies.com>
Sent: Wednesday, June 25, 2025 3:37:30 PM
To: Bill Kane <bill.kane@biomedrealty.com>
Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Subject: Sheba/ARC

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Bill - see email below from Jeevan at MOITI. The team will be in town next week and could tour sites. Jeevan asked that we reach out to schedule with them.

Best,
John

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Wednesday, June 25, 2025 1:12 PM
To: John Heffernan <jheffernan@parkststrategies.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org<ykeschner@arcinnovation.org>
Subject: Connecting BMR x Sheba ARC

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Thanks,

+~Jeevan~+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

John F.X. Heffernan

Park Street Strategies, LLC

617-981-0015

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "McGath, Gerard (MOITI)" <Gerard.McGath@mass.gov>, "Merriman, Victoria (MOITI)" <Victoria.Merriman@mass.gov>

Subject: RE: Sheba ARC (Orli, Yonatan) x MassEcon (Doug) x MOITI (Jeevan)

Date: Tue, 01 Jul 2025 13:13:17 -0000

Importance: Normal

<https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

-----Original Appointment-----

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Tuesday, June 24, 2025 10:30 AM

To: Ramapriya, Jeevan (MOITI); Douglas Kehlhem; Hawa Fall; Orli Biger; ykeschner@arcinnovation.org

Cc: Keschner, Yonatan G., MD; Yonatan Keschner; McGath, Gerard (MOITI); Merriman, Victoria (MOITI)

Subject: Sheba ARC (Orli, Yonatan) x MassEcon (Doug) x MOITI (Jeevan)

When: Wednesday, July 2, 2025 9:00 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

Where: Exec. Office of Economic Development 1 Ashburton Place 21st Floor Boston MA 02108; (or Teams)

Wed. July 2, 2025

9am to 9:45am

Executive Office of Economic Development

McCormack State Office Building

1 Ashburton Place, 21st Floor

Room 2101 – Conference Room A

Boston, MA 02108

- Please bring a photo ID. At security, indicate that you're meeting with Jeevan Ramapriya in the Executive Office of Economic Development (EOED) on the 21st Floor. Proceed to the second bank of elevators and follow signs to EOED in Room 2101.
- Teams information further below

Agenda:

1. Introductions
 2. Sheba/ARC's needs for initial space:
 - a. Ideally, we would like to start with a space for 10 people, including some private desks and some shared rooms for meetings and Zoom calls, with the option to grow gradually to 20 people and more than 50 in the upcoming years. We are looking to lease from January 2026 and would appreciate some flexibility.
 3. Current list of site visits for Sheba/ARC scheduled for July 2nd:
 - a. 10am to 10:30 --- Industrious Offices (South Station)
 - b. 11am to 11:30am --- 40 Thorndike Street (Cambridge)
 - c. 1:30pm to 5pm --- BMR Properties (210 Broadway in Cambridge; 215 First Street in Cambridge; and 601 Congress Street/Seaport Science Center in Boston)
 4. Thoughts on these or other properties?
 5. Latest on MLSC's Commitment Letter to Sheba ARC (from March 2025)
-

Microsoft Teams [Need help?](#)

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Meeting ID: 292 719 459 894 5

Passcode: VN93K6tt

Dial in by phone

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[Find a local number](#)

Phone conference ID: 326 726 601#

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Douglas Kehlhem" <dkehlhem@massecon.com>

Subject: RE: Sheba ARC (Orli, Yonatan) x MassEcon (Doug) x MOITI (Jeevan)

Date: Tue, 01 Jul 2025 13:29:27 -0000

Importance: Normal

No problem, thanks Doug.

From: Douglas Kehlhem <dkehlhem@massecon.com>

Sent: Tuesday, July 1, 2025 9:16 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Subject: Re: Sheba ARC (Orli, Yonatan) x MassEcon (Doug) x MOITI (Jeevan)

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan, I will join this via Teams as I have a meeting after at 10. Doug

Get [Outlook for Android](#)

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Tuesday, July 1, 2025 8:57:18 AM

To: Douglas Kehlhem <dkehlhem@massecon.com>; Hawa Fall <Hfall@masslifesciences.com>; Orli Biger <orli.biger@arcinnovation.org>; ykeschner@arcinnovation.org <ykeschner@arcinnovation.org>

Cc: Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>; Yonatan Keschner <ykesch@gmail.com>; McGath, Gerard (MOITI) <Gerard.McGath@mass.gov>; Merriman, Victoria (MOITI) <Victoria.Merriman@mass.gov>

Subject: Sheba ARC (Orli, Yonatan) x MassEcon (Doug) x MOITI (Jeevan)

When: Wednesday, July 2, 2025 9:00 AM-9:45 AM.

Where: Exec. Offcie of Economic Development 1 Ashburton Place 21st Floor Boston MA 02108; (or Teams)

Wed. July 2, 2025

9am to 9:45am

Executive Office of Economic Development

McCormack State Office Building

1 Ashburton Place, 21st Floor

Room 2101 – Conference Room A

Boston, MA 02108

- Please bring a photo ID. At security, indicate that you're meeting with Jeevan Ramapriya in the Executive Office of Economic Development (EOED) on the 21st Floor. Proceed to the second bank of elevators and follow signs to EOED in Room 2101.
- Teams information further below

Agenda:

1. Introductions

2. Sheba/ARC's needs for initial space:

- a. Ideally, we would like to start with a space for 10 people, including some private desks and some shared rooms for meetings and Zoom calls, with the option to grow gradually to 20

people and more than 50 in the upcoming years. We are looking to lease from January 2026 and would appreciate some flexibility.

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 - c. 1:30pm to 5pm --- BMR Properties (210 Broadway in Cambridge; 215 First Street in Cambridge; and 601 Congress Street/Seaport Science Center in Boston)
4. Thoughts on these or other properties?
5. Latest on MLSC's Commitment Letter to Sheba ARC (from March 2025)

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: 292 719 459 894 5

Passcode: VN93K6tt

Dial in by phone

[+1 857-327-9245,,326726601#](#) United States, Boston

[Find a local number](#)

Phone conference ID: 326 726 601#

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Hawa Fall" <Hfall@masslifesciences.com>

Cc: "Joseph P. Sullivan" <jsullivan@masslifesciences.com>

Subject: Re: State's grants and funding opportunities

Date: Tue, 01 Jul 2025 14:31:43 -0000

Importance: Normal

Ok. Thanks!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com>

Sent: Tuesday, July 1, 2025 10:23:50 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Joseph P. Sullivan <jsullivan@masslifesciences.com>

Subject: Re: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

I forget to clarify that I can join this meeting via Teams. Is that okay?

Thanks,

Hawa

On Jun 25, 2025, at 2:03 PM, Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov> wrote:

Great. Thanks Hawa!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com>

Sent: Wednesday, June 25, 2025 2:33:34 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Joseph P. Sullivan <jsullivan@masslifesciences.com>

Subject: RE: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

There should be no changes to the commitment letter if everything remains the same on their end. If they have any changes, then we can adjust the commitment letter. Yes, I can join you on July 2nd at 9am.

Thanks,
Hawa

Hawa Fall, PharmD, MBA
Manager of Business Development
781-296-3873

masslifesciences.com
1075 Main St. Suite 100, Waltham, MA 02451

[<image003.png>](#)
[<image004.png>](#)

[<image002.png>](#)
[<image005.png>](#)
[<image006.png>](#)

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Sent: Wednesday, June 25, 2025 12:58 PM
To: Joseph P. Sullivan <jsullivan@masslifesciences.com>; Hawa Fall <hfall@masslifesciences.com>
Subject: FW: State's grants and funding opportunities

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+--Jeevan--+

From: Orli Biger <Orli.Biger@arcinnovation.org>
Sent: Tuesday, June 24, 2025 6:21 PM
To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>
Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>;
ykeschner@bwh.harvard.edu
Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives.

If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,
Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center

<image007.png>

Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Cc: Orli Biger <Orli.Biger@arcinnovation.org>; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor and hope to have her availability on either April 7th or April 8th soon; we'll also plant to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Thank you,

+Jeevan+

Jeevan Ramapriya

Executive Director
Mass. Office of International Trade and Investment (MOITI)
Executive Office of Economic Development
1 Ashburton Place – 21st Floor
Boston, MA 02108
jeevan.ramapriya@mass.gov
O: +1-617-973-8543
D: +1-857-276-2759

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Jeanne LeClair <jleclair@masslifesciences.com>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan.

Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates.

Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month.

With hopes that maybe we can announce on my visit.

Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward.

Best wishes.

Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center
Founder and Director, [ARC Innovation](#)
Sheba Tel HaShomer City of Health
Office: +972 (3) 5307267
Mobile: +972 (52) 6666067
Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Sent: Thursday, February 20, 2025 4:53 PM

To: פרופ, צימליכמן איל, <Eyal.Zimlichman@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת <Einat.Rubinstein@sheba.health.gov.il>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya
MOITI
W: +1.617.973.8543

From: Dr. Zimlichman Eyal <Eyal.Zimlichman@sheba.health.gov.il>

Sent: Thursday, February 20, 2025 9:38:22 AM

To: Jeanne LeClair <jleclair@masslifesciences.com>; Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all.
Great to meet just now.
Including the slides here.
Looking forward to meeting in person in April.
Please let us know if we can provide anything else.
Best wishes.
Eyal

From: Jeanne LeClair <jleclair@masslifesciences.com>

Sent: Thursday, February 20, 2025 4:07 PM

To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; פרופ, צימליכמן איל,

<Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org; jan_vanacker@outlook.com; רובינשטיין עינת <Einat.Rubinstein@sheba.health.gov.il>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!
Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman
Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

<https://us02web.zoom.us/j/86293403748>

Meeting ID: 862 9340 3748

One tap mobile

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Dial by your location

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- +1 309 205 3325 US
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- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: <https://us02web.zoom.us/u/k5ydcCiFx>

Jeanne LeClair (*She/Her/Hers*)
Chief Business Officer

Massachusetts Life Sciences Center
781-296-7564

From: Hao, Yvonne (EOED)

Sent: Tuesday, February 18, 2025 7:47 PM

To: Hao, Yvonne (EOED) <Yvonne.Hao@mass.gov>; Keschner, Yonatan G., MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>; Eyal.Zimlichman@sheba.health.gov.il
<Eyal.Zimlichman@sheba.health.gov.il>; orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>;

jan_vanacker@outlook.com <jan_vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il <Einat.Rubinstein@sheba.health.gov.il>; Jeanne LeClair <jleclair@masslifesciences.com>

Subject: [Zoom] Meeting with Dr. Zimlichman

When: Thursday, February 20, 2025 9:00 AM-9:30 AM.

Where: <https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

<https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1>

Meeting ID: 871 1951 4196

Passcode: 379528

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- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: <https://us06web.zoom.us/u/keviN2afKa>

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To: "Stolba, Ashley (EOED)" <Ashley.Stolba@mass.gov>

Subject: Connecting: Sheba ARC x ERC

Importance: Normal

Yonatan Keschner ykeschner@arcinnovation.org

Orli Biger orli.biger@arcinnovation.org

Hi Ashley --- Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner have visited a few sites already and would be interesting in checking out the Enterprise Research Campus at Harvard.

Thank you,

+~Jeevan~+

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Stolba, Ashley (EOED)" <Ashley.Stolba@mass.gov>

Subject: Connecting: Sheba ARC x ERC

Date: Thu, 03 Jul 2025 14:45:29 -0000

Importance: Normal

Yonatan Keschner ykeschner@arcinnovation.org

Orli Biger orli.biger@arcinnovation.org

Hi Secretary Stolba --- Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner have visited a few sites already and would be interesting in checking out the Enterprise Research Campus at Harvard. They are initially looking to start with a space for 10 people, including some private desks and some shared rooms for meetings and Zoom calls, with the option to grow gradually to 20 people and more than 50 in the upcoming years. They are looking to lease from January 2026 and would appreciate some flexibility.

Thank you,

+--Jeevan--+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

Subject: Fw: Connecting: Sheba ARC x ERC

Date: Thu, 03 Jul 2025 18:18:54 -0000

Importance: Normal

Jeevan Ramapriya

MOITI

o: +1.617.973.8543

d: +1.857.276.2759

From: Stolba, Ashley (EOED) <Ashley.Stolba@mass.gov>

Sent: Thursday, July 3, 2025 1:43:37 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Michelle Adams <madams@tishmanspeyer.com>; Jess Hughes <jhughes@tishmanspeyer.com>

Subject: Re: Connecting: Sheba ARC x ERC

Thank you, Jeevan! Looping in the Tishman Speyer team. They would be thrilled to discuss this further! Please let me know how you recommend they proceed.

Best,
Ashley

On Jul 3, 2025, at 10:45 AM, Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov> wrote:

Yonatan Keschner ykeschner@arcinnovation.org

Orli Biger orli.biger@arcinnovation.org

Hi Secretary Stolba --- Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

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Thank you,

+Jeevan-+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108
jeevan.ramapriya@mass.gov
O: +1-617-973-8543
D: +1-857-276-2759

From: "Ramapriya, Jeevan (MOITI)" <Jeevan.Ramapriya@mass.gov>

To: "Michelle Adams" <madams@tishmanspeyer.com>, "Jess Hughes" <jhughes@tishmanspeyer.com>, "Orli Biger" <orli.biger@arcinnovation.org>, "Yonatan Keschner" <ykeschner@arcinnovation.org>

Bcc: "Stolba, Ashley (EOED)" <Ashley.Stolba@mass.gov>

Subject: Re: Connecting: Sheba ARC x ERC

Date: Thu, 03 Jul 2025 18:21:14 -0000

Importance: Normal

Thank you Secretary (moving you to bcc).

Yonatan and Orli - connecting you with the team at Tishman Speyer (Michelle and Jess) to learn more about the ERC. Thanks and have a good Fourth!

Jeevan Ramapriya
MOITI
o: +1.617.973.8543
d: +1.857.276.2759

From: Stolba, Ashley (EOED) <Ashley.Stolba@mass.gov>

Sent: Thursday, July 3, 2025 1:43 PM

To: Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov>

Cc: Michelle Adams <madams@tishmanspeyer.com>; Jess Hughes <jhughes@tishmanspeyer.com>

Subject: Re: Connecting: Sheba ARC x ERC

Thank you, Jeevan! Looping in the Tishman Speyer team. They would be thrilled to discuss this further! Please let me know how you recommend they proceed.

Best,
Ashley

On Jul 3, 2025, at 10:45 AM, Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov> wrote:

Yonatan Keschner ykeschner@arcinnovation.org
Orli Biger orli.biger@arcinnovation.org

Hi Secretary Stolba --- Sheba ARC is establishing a state-of-the-art global incubator/accelerator here in Boston and are starting to look at spaces. Here's some background: <https://www.mass.gov/news/governor-healey-celebrates-shebaarcs-expansion-to-massachusetts>

Orli Biger, CEO of Sheba ARC USA and Dr. Yonatan Keshner have visited a few sites already and would be interesting in checking out the Enterprise Research Campus at Harvard. They are initially looking to start with a space for 10 people, including some private desks and some shared rooms for meetings and Zoom calls, with the option to grow gradually to 20 people and more than 50 in the upcoming years. They are looking to lease from January 2026 and would appreciate some flexibility.

Thank you,

+Jeevan+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543

D: +1-857-276-2759