From: Ramapriya, Jeevan (MOITI)

To: Joseph P. Sullivan; Hawa Fall

Subject: FW: State"s grants and funding opportunities **Date:** Wednesday, June 25, 2025 12:58:29 PM

Attachments: image001.pnq

A.1 - MLSC-Sheba-ARC-Commitment Letter -Mar2025 FE.pdf

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+-Jeevan-+

From: Orli Biger < Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <ykeschner@arcinnovation.org>; Yonatan Keschner <ykesch@gmail.com>;

ykeschner@bwh.harvard.edu

Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives.

If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Cc: Orli Biger < Orli.Biger@arcinnovation.org>; jan_vanacker@outlook.com; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Jeanne LeClair < jleclair@masslifesciences.com>; Keschner, Yonatan

G.,MD < YKESCHNER@BWH.HARVARD.EDU >; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor and hope to have her availability on either April 7th or April 8th soon; we'll also plant to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further

discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Thank you,

+-Jeevan-+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543 D: +1-857-276-2759

From: Dr. Zimlichman Eyal < <u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: orli.biger@arcinnovation.org; jan.vanacker@outlook.com; Hao, Yvonne (EOED)

< "> Yvonne.Hao@mass.gov">; Jeanne LeClair < ileclair@masslifesciences.com; Keschner, Yonatan

G.,MD < YKESCHNER@BWH.HARVARD.EDU >; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan.

Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates.

Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month. With hopes that maybe we can announce on my visit.

Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward. Best wishes.

Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center Founder and Director, <u>ARC Innovation</u> Sheba Tel HaShomer City of Health

Office: +972 (3) 5307267 Mobile: +972 (52) 6666067

Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Thursday, February 20, 2025 4:53 PM

To: צימליכמן איל, פרופ<<u>Eyal.Zimlichman@sheba.health.gov.il</u>>; Jeanne LeClair

<<u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan

G.,MD < YKESCHNER@BWH.HARVARD.EDU >

Cc: <u>orli.biger@arcinnovation.org</u>; <u>jan_vanacker@outlook.com</u>; רובינשטיין עינת

<<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya

MOITI

W: +1.617.973.8543

From: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, February 20, 2025 9:38:22 AM

To: Jeanne LeClair < <u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED) < <u>Yvonne.Hao@mass.gov</u>>;

Keschner, Yonatan G., MD < YKESCHNER@BWH.HARVARD.EDU >

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; <u>orli.biger@arcinnovation.org</u> < <u>orli.biger@arcinnovation.org</u>>; <u>jan_vanacker@outlook.com</u> < <u>jan_vanacker@outlook.com</u>>;

Einat.Rubinstein@sheba.health.gov.il < Einat.Rubinstein@sheba.health.gov.il >

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all.

Great to meet just now.

Including the slides here.

Looking forward to meeting in person in April.

Please let us know if we can provide anything else.

Best wishes.

Eyal

From: Jeanne LeClair < <u>ileclair@masslifesciences.com</u>>

Sent: Thursday, February 20, 2025 4:07 PM

To: Hao, Yvonne (EOED) < <u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

< YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; צימליבמן איל, פרופ

רובינשטיין עינת<<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!

Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://us02web.zoom.us/j/86293403748

Meeting ID: 862 9340 3748

One tap mobile

- +13017158592,,86293403748# US (Washington DC)
- +13052241968,,86293403748# US

Dial by your location

- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 253 205 0468 US

- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: https://us02web.zoom.us/u/k5ydcCiFx

Jeanne LeClair (She/Her/Hers) Chief Business Officer

Massachusetts Life Sciences Center 781-296-7564

From: Hao, Yvonne (EOED)

Sent: Tuesday, February 18, 2025 7:47 PM

To: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD

< YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

Eval.Zimlichman@sheba.health.gov.il < Eval.Zimlichman@sheba.health.gov.il >;

orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com

<jan vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il

<<u>Einat.Rubinstein@sheba.health.gov.il></u>; Jeanne LeClair <<u>ileclair@masslifesciences.com></u>

Subject: [Zoom] Meeting with Dr. Zimlichman

When: Thursday, February 20, 2025 9:00 AM-9:30 AM.

Where: https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiUO.1

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://uso6web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1g6UJ91VXNvrvWiUO.1

Meeting ID: 871 1951 4196

Passcode: 379528

One tap mobile

- +13092053325,,87119514196# US
- +13126266799,,87119514196# US (Chicago)

Dial by your location

- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: https://uso6web.zoom.us/u/keviN2afKa

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From: <u>Kirk Taylor</u>
To: <u>Jeevan Ramapriya</u>

Cc: Hawa Fall; Joseph P. Sullivan

Subject: Fwd: Invitation - Event with BIRD Foundation CEO – August 12

Date: Thursday, July 31, 2025 4:00:02 PM

Attachments: BIRD 1-Pager and bios-July 2025.docx
BIRD Foundation Event Invitation.pdf

Hello Jeevan- FYI. I think this one is more for you.

Regards,

Kirk

Begin forwarded message:

From: Consul General - Consulate General of ISRAEL in Boston

<Cg@boston.mfa.gov.il>

Date: July 31, 2025 at 3:22:33 PM EDT

To: Kirk Taylor < KTaylor@masslifesciences.com >, Hawa Fall

<Hfall@masslifesciences.com>

Cc: Economy - Consulate General of ISRAEL in Boston

<Economy@boston.mfa.gov.il>, Consul General Assistant - Consulate General of

ISRAEL in Boston < Cg-Assistant@boston.mfa.gov.il>

Subject: Invitation - Event with BIRD Foundation CEO - August 12

Dear Dr. Taylor, Ms. Fall

I would like to thank you once again for taking the time to meet with us recently. Truly enjoyed our conversation and looking forward to deepen this kind of discussion. I also wanted to take this opportunity to update you on an upcoming visit to Boston by Mr. Yaron Lotan, the CEO of the BIRD Foundation, scheduled for August 11–12. The BIRD Foundation (Binational Industrial Research and Development) is a U.S.-Israel partnership that supports joint industrial R&D projects. It offers matchmaking assistance between U.S. and Israeli companies and provides funding of up to 50% of project development costs, up to \$1.5 million per project.

Since its establishment by the U.S. and Israeli governments in 1977, BIRD has supported hundreds of projects across diverse sectors including energy and environment, advanced manufacturing, agrotechnology, cleantech, communications, cybersecurity, electronics, fintech, foodtech, healthcare IT, homeland security, life sciences, nanotechnology, semiconductors, software, water, and other innovative technologies.

On the morning of August 12th, I will be hosting an executive briefing over breakfast at my residence. Mr. Lotan will present the foundation's mission and work. This will also be a great opportunity to meet others interested in BIRD's initiatives.

Please find attached a brief background note on both the BIRD Foundation and Mr. Lotan, as well as the invitation to the event and a link for advance registration: https://form.jotform.com/252014048992154

I hope this event will be of interest to you and the team at MLSC, and if so, you are warmly invited to join us on the morning of August 12th.

Thank you again for your continued partnership.

Warm regards, **Benny Sharoni**Consul General of Israel

From: <u>Kirk Taylor</u>

To: <u>Kathryn Caille</u>; <u>Joseph P. Sullivan</u>; <u>Hawa Fall</u>; <u>Vidhartha Deonarain</u>

Subject: Fwd: Request for a Meeting with Mr. Kirk Taylor

Date: Monday, July 7, 2025 4:35:57 PM

FYI

Happy to accept the meeting. Let's find a time which works for both calendars.

Thanks

Kirk

Begin forwarded message:

From: Consul General Assistant - Consulate General of ISRAEL in Boston < Cg-

Assistant@boston.mfa.gov.il>

Date: July 7, 2025 at 3:51:33 PM EDT

To: Kirk Taylor < KTaylor@masslifesciences.com>

Cc: Economy - Consulate General of ISRAEL in Boston

<Economy@boston.mfa.gov.il>, Consul General - Consulate General of ISRAEL

in Boston < Cg@boston.mfa.gov.il>

Subject: Request for a Meeting with Mr. Kirk Taylor

Dr. Taylor,

Good afternoon. Consul General Sharoni would like to invite you for a meeting at the consulate. If you would like to schedule this meeting, please let me know which of the times listed below work with your schedule.

Monday, July 21st at 9 AM

Wednesday, July 23rd at 11 AM

Wednesday, July 23rd at 1 PM

Best,

Brooke Perlman

Executive Assistant to the Consul General Consulate General of Israel to New England

20 Park Plaza #1020 Boston, MA 02116

T: (771) 233-3775

From: Ramapriya, Jeevan (MOITI)

To: <u>Kirk Taylor</u>

Cc: Hawa Fall; Joseph P. Sullivan

Subject: RE: Invitation - Event with BIRD Foundation CEO – August 12

Date: Thursday, July 31, 2025 4:10:34 PM

Thanks for sending Kirk and good to see you today. I can plan to attend.

Best,

+-Jeevan-+

From: Kirk Taylor <KTaylor@masslifesciences.com>

Sent: Thursday, July 31, 2025 4:00 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Cc: Hawa Fall <Hfall@masslifesciences.com>; Joseph P. Sullivan <jsullivan@masslifesciences.com>

Subject: Fwd: Invitation - Event with BIRD Foundation CEO - August 12

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Hello Jeevan- FYI. I think this one is more for you.

Regards,

Kirk

Begin forwarded message:

From: Consul General - Consulate General of ISRAEL in Boston < Cg@boston.mfa.gov.il>

Date: July 31, 2025 at 3:22:33 PM EDT

To: Kirk Taylor < KTaylor@masslifesciences.com>, Hawa Fall

< Hfall@masslifesciences.com>

Cc: Economy - Consulate General of ISRAEL in Boston < Economy@boston.mfa.gov.il>,

Consul General Assistant - Consulate General of ISRAEL in Boston < Cg-

Assistant@boston.mfa.gov.il>

Subject: Invitation - Event with BIRD Foundation CEO - August 12

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On the morning of August 12th, I will be hosting an executive briefing over breakfast at my residence. Mr. Lotan will present the foundation's mission and work. This will also be a great opportunity to meet others interested in BIRD's initiatives.

Please find attached a brief background note on both the BIRD Foundation and Mr. Lotan, as well as the invitation to the event and a link for advance registration: https://form.jotform.com/252014048992154

I hope this event will be of interest to you and the team at MLSC, and if so, you are warmly invited to join us on the morning of August 12th.

Thank you again for your continued partnership.

Warm regards, **Benny Sharoni**Consul General of Israel

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From: Consul General - Consulate General of ISRAEL in Boston

To: Consul General Assistant - Consulate General of ISRAEL in Boston

Cc: Kirk Taylor; Economy - Consulate General of ISRAEL in Boston; Kathryn Caille; Hawa Fall; Joseph P. Sullivan;

Vidhartha Deonarain; Economy - Consulate General of ISRAEL in Boston

Subject: Re: Request for a Meeting with Dr. Kirk Taylor

Date: Monday, July 7, 2025 4:57:38 PM

Attachments: image001.pnq

image002.png image003.png image004.png image005.png

Dr. Taylor

Benny Sharoni here

Thanks for your prompt response. Please see additional information on the meeting. Off course, I'll be joining as well.

Looking forward to seeing you

Benny

On Jul 7, 2025, at 4:47 PM, Consul General Assistant - Consulate General of ISRAEL in Boston <Cg-Assistant@boston.mfa.gov.il> wrote:

Dr. Taylor,

Good afternoon. Thank you for the reply. My apologies, I meant to provide some additional context for this meeting request.

The Director of the Higher Education, R&D and Innovation Team at the Budget Department of the Israel Ministry of Finance, **Ms. Avigail Wenkart**, will be visiting Boston from **Wednesday**, **July 23rd to Friday**, **July 25th**. She would like to meet with you to learn from the MLSC's model for advancing public-private partnerships, workforce development, and infrastructure investment in the life sciences ecosystem, and to exchange perspectives on how public funding can best support long-term scientific and economic impact. I have listed some revised meeting times below. I look forward to working with Kathryn to find a time that works for everyone to meet either at the consulate or another location in Boston.

Friday, July 25th at 11 AM

Friday, July 25th at 12:30 PM

Best,

Brooke Perlman

Executive Assistant to the Consul General

Consulate General of Israel to New England

20 Park Plaza #1020 Boston, MA 02116

T: (771) 233-3775

From: Kirk Taylor < KTaylor@masslifesciences.com>

Sent: Monday, July 7, 2025 4:42 PM

To: Consul General Assistant - Consulate General of ISRAEL in Boston

Cc: Economy - Consulate General of ISRAEL in Boston; Consul General - Consulate General of ISRAEL in Boston; Kathryn Caille; Hawa Fall; Joseph P. Sullivan; Vidhartha

Deonarain

Subject: Re: Request for a Meeting with Mr. Kirk Taylor

Thank you, Brooke for the kind invitation to meet with Consul General Sharoni. I have copied my relevant team members who will help with the scheduling. Kathryn will be the point person for coordinating the calendars. I very much enjoyed my earlier conversation with him before the ceremony.

All the best,

Kirk

Kirk Taylor, MD (He/Him/His)
President and CEO
781-918-8787

masslifesciences.com 1075 Main St. Suite 100, Waltham, MA 02451

<image002.png>

<image003.png>

<image001.png>

<image004.png>

<image005.png>

On Jul 7, 2025, at 3:51 PM, Consul General Assistant - Consulate General of ISRAEL in Boston < Cg-Assistant@boston.mfa.gov.il> wrote:

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Monday, July 21st at 9 AM

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Wednesday, July 23rd at 1 PM

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From: Consul General Assistant - Consulate General of ISRAEL in Boston

To: <u>Kirk Taylor</u>

Cc: Economy - Consulate General of ISRAEL in Boston; Consul General - Consulate General of ISRAEL in Boston;

Kathryn Caille; Hawa Fall; Joseph P. Sullivan; Vidhartha Deonarain

Subject: Re: Request for a Meeting with Dr. Kirk Taylor

Date: Monday, July 7, 2025 4:48:09 PM

Attachments: imaqe001.pnq imaqe002.pnq

image003.png image004.png image005.png

Dr. Taylor,

Good afternoon. Thank you for the reply. My apologies, I meant to provide some additional context for this meeting request.

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Friday, July 25th at 11 AM Friday, July 25th at 12:30 PM

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Brooke Perlman

Executive Assistant to the Consul General Consulate General of Israel to New England 20 Park Plaza #1020 Boston, MA 02116 T: (771) 233-3775

From: Kirk Taylor < KTaylor@masslifesciences.com>

Sent: Monday, July 7, 2025 4:42 PM

To: Consul General Assistant - Consulate General of ISRAEL in Boston

Cc: Economy - Consulate General of ISRAEL in Boston; Consul General - Consulate General of ISRAEL

in Boston; Kathryn Caille; Hawa Fall; Joseph P. Sullivan; Vidhartha Deonarain

Subject: Re: Request for a Meeting with Mr. Kirk Taylor

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All the best,

Kirk

Kirk Taylor, MD (He/Him/His)
President and CEO
781-918-8787

masslifesciences.com 1075 Main St. Suite 100, Waltham, MA 02451





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Brooke Perlman

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From: <u>Kirk Taylor</u>

To: General Assistant Consulate General of ISRAEL in Boston Consul

Cc: Consulate General of ISRAEL in Boston Economy; General Consulate General of ISRAEL in Boston Consul;

Kathryn Caille; Hawa Fall; Joseph P. Sullivan; Vidhartha Deonarain; Ryan Mudawar

Subject: Re: Request for a Meeting with Dr. Kirk Taylor

Date: Monday, July 7, 2025 5:14:07 PM

image001.pnq image002.pnq image003.pnq image004.pnq image005.pnq

Thank you, Brooke. Very helpful. With this additional information, it is important for Hawa and Ryan to be included in the meeting.

More to follow.

Attachments:

Regards,

Kirk

On Jul 7, 2025, at 4:48 PM, Consul General Assistant - Consulate General of ISRAEL in Boston <Cg-Assistant@boston.mfa.gov.il> wrote:

Dr. Taylor,

Good afternoon. Thank you for the reply. My apologies, I meant to provide some additional context for this meeting request.

The Director of the Higher Education, R&D and Innovation Team at the Budget Department of the Israel Ministry of Finance, **Ms. Avigail Wenkart**, will be visiting Boston from **Wednesday**, **July 23rd to Friday**, **July 25th**. She would like to meet with you to learn from the MLSC's model for advancing public-private partnerships, workforce development, and infrastructure investment in the life sciences ecosystem, and to exchange perspectives on how public funding can best support long-term scientific and economic impact. I have listed some revised meeting times below. I look forward to working with Kathryn to find a time that works for everyone to meet either at the consulate or another location in Boston.

Best,

Brooke Perlman

Executive Assistant to the Consul General

Consulate General of Israel to New England

20 Park Plaza #1020 Boston, MA 02116

T: (771) 233-3775

From: Kirk Taylor < KTaylor@masslifesciences.com>

Sent: Monday, July 7, 2025 4:42 PM

To: Consul General Assistant - Consulate General of ISRAEL in Boston

Cc: Economy - Consulate General of ISRAEL in Boston; Consul General - Consulate General of ISRAEL in Boston; Kathryn Caille; Hawa Fall; Joseph P. Sullivan; Vidhartha Deonarain

Subject: Re: Request for a Meeting with Mr. Kirk Taylor

Thank you, Brooke for the kind invitation to meet with Consul General Sharoni. I have copied my relevant team members who will help with the scheduling. Kathryn will be the point person for coordinating the calendars. I very much enjoyed my earlier conversation with him before the ceremony.

All the best,

Kirk

Kirk Taylor, MD (He/Him/His)
President and CEO
781-918-8787

masslifesciences.com 1075 Main St. Suite 100, Waltham, MA 02451





On Jul 7, 2025, at 3:51 PM, Consul General Assistant - Consulate General of ISRAEL in Boston < Cg-Assistant@boston.mfa.gov.il> wrote:

Dr. Taylor,

Good afternoon. Consul General Sharoni would like to invite you for a meeting at the consulate. If you would like to schedule this meeting, please let me know which of the times listed below work with your schedule.

Monday, July 21st at 9 AM

Wednesday, July 23rd at 11 AM

Wednesday, July 23rd at 1 PM

Best,

Brooke Perlman

Executive Assistant to the Consul General

Consulate General of Israel to New England

20 Park Plaza #1020 Boston, MA 02116

T: (771) 233-3775

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From: <u>Kirk Taylor</u>

To: General Assistant Consulate General of ISRAEL in Boston Consul

Cc: Consulate General of ISRAEL in Boston Economy; General Consulate General of ISRAEL in Boston Consul;

Kathryn Caille, Hawa Fall, Joseph P. Sullivan, Vidhartha Deonarain

Subject: Re: Request for a Meeting with Mr. Kirk Taylor

Date: Monday, July 7, 2025 4:42:11 PM

Attachments: imaqe001.pnq imaqe002.pnq

image003.png image004.png image005.png

Thank you, Brooke for the kind invitation to meet with Consul General Sharoni. I have copied my relevant team members who will help with the scheduling. Kathryn will be the point person for coordinating the calendars. I very much enjoyed my earlier conversation with him before the ceremony.

All the best,

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President and CEO
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masslifesciences.com 1075 Main St. Suite 100, Waltham, MA 02451





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Best,

Brooke Perlman

Executive Assistant to the Consul General
Consulate General of Israel to New England
20 Park Plaza #1020 Boston, MA 02116
T: (771) 233-3775

 From:
 Hawa Fall

 To:
 Jeevan Ramapriya

 Cc:
 Joseph P. Sullivan

Subject: Re: State"s grants and funding opportunities

Date: Tuesday, July 1, 2025 10:24:03 AM

image002.png image003.png image004.png image005.png image006.png

image007.png

Hi Jeevan,

Attachments:

I forget to clarify that I can join this meeting via Teams. Is that okay?

Thanks, Hawa

On Jun 25, 2025, at 2:03 PM, Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov> wrote:

Great. Thanks Hawa!

Lagran Damanniya

Jeevan Ramapriya MOITI

o: +1.617.973.8543 d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com>

Sent: Wednesday, June 25, 2025 2:33:34 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>; Joseph P. Sullivan

<jsullivan@masslifesciences.com>

Subject: RE: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

There should be no changes to the commitment letter if everything remains the same on their end. If they have any changes, then we can adjust the commitment letter. Yes, I can join you on July 2nd at 9am.

Thanks,

Hawa

Hawa Fall, PharmD, MBA Manager of Business Development

781-296-3873

masslifesciences.com

1075 Main St. Suite 100, Waltham, MA 02451

<image003.png>

<image004.png>

<image002.png>

<image005.png>

<image006.png>

From: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 12:58 PM

To: Joseph P. Sullivan < jsullivan@masslifesciences.com>; Hawa Fall

<hfall@masslifesciences.com>

Subject: FW: State's grants and funding opportunities

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+-Jeevan-+

From: Orli Biger < Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: Yonatan Keschner <<u>ykeschner@arcinnovation.org</u>>; Yonatan Keschner

<ykesch@gmail.com>; ykeschner@bwh.harvard.edu

Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or

open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives. If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards, Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center

<image007.png>

Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Cc: Orli Biger < Orli.Biger@arcinnovation.org >; jan_vanacker@outlook.com; Hao,

Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; Jeanne LeClair <<u>ileclair@masslifesciences.com</u>>; Keschner, Yonatan G.,MD <<u>YKESCHNER@BWH.HARVARD.EDU</u>>; <u>benny.sharoni@mfa.gov.il</u>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor

and hope to have her availability on either April 7th or April 8th soon; we'll also plant to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

i nank you,			
+-Jeevan-+			

Jeevan Ramapriya

Executive Director
Mass. Office of International Trade and Investment (MOITI)
Executive Office of Economic Development

1 Ashburton Place – 21st Floor
Boston, MA 02108

jeevan.ramapriya@mass.gov O: +1-617-973-8543

D: +1-857-276-2759

From: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov; Jeanne LeClair < jleclair@masslifesciences.com; Keschner, Yonatan G., MD < YKESCHNER@BWH.HARVARD.EDU; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

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Dear Jeevan.

Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates.

Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month. With hopes that maybe we can announce on my visit.

Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward.

Best wishes.

Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center Founder and Director, <u>ARC Innovation</u> Sheba Tel HaShomer City of Health Office: +972 (3) 5307267

Mobile: +972 (52) 6666067

Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Thursday, February 20, 2025 4:53 PM

To: צימליכמן איל, פרופEyal.Zimlichman@sheba.health.gov.il">; Jeanne LeClair; Jeanne LeClair; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov;

Keschner, Yonatan G., MD < YKESCHNER@BWH.HARVARD.EDU >

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; rotation.org; jan_vanacker@outlook.com; <a href="mailto:jan_vanacker@outlook.co

<Einat.Rubinstein@sheba.health.gov.il>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya

MOITI

W: +1.617.973.8543

From: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, February 20, 2025 9:38:22 AM

To: Jeanne LeClair < <u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED)

<<u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

<<u>YKESCHNER@BWH.HARVARD.EDU</u>>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>;

ian vanacker@outlook.com < ian vanacker@outlook.com >;

<u>Einat.Rubinstein@sheba.health.gov.il</u> <<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all.

Great to meet just now.

Including the slides here.

Looking forward to meeting in person in April.

Please let us know if we can provide anything else.

Best wishes.

Eyal

From: Jeanne LeClair < <u>ileclair@masslifesciences.com</u>>

Sent: Thursday, February 20, 2025 4:07 PM

To: Hao, Yvonne (EOED) < <u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

< YKESCHNER@BWH.HARVARD.EDU >

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; צימליכמן איל, פרופ

<<u>Eyal.Zimlichman@sheba.health.gov.il</u>>; <u>orli.biger@arcinnovation.org</u>;

jan vanacker@outlook.com; רובינשטיין עינתEinat.Rubinstein@sheba.health.gov.il

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!

Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://us02web.zoom.us/j/86293403748

Meeting ID: 862 9340 3748

One tap mobile

- +13017158592,,86293403748# US (Washington DC)
- +13052241968,,86293403748# US

Dial by your location

- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: https://us02web.zoom.us/u/k5ydcCiFx

Jeanne LeClair (She/Her/Hers)

Chief Business Officer

Massachusetts Life Sciences Center

From: Hao, Yvonne (EOED)

Sent: Tuesday, February 18, 2025 7:47 PM

To: Hao, Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

<YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

<u>Eyal.Zimlichman@sheba.health.gov.il</u> <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>;

<u>orli.biger@arcinnovation.org</u> <<u>orli.biger@arcinnovation.org</u>>;

ian vanacker@outlook.com < ian vanacker@outlook.com >;

<u>Einat.Rubinstein@sheba.health.gov.il</u> <<u>Einat.Rubinstein@sheba.health.gov.il</u>>; Jeanne

LeClair < jleclair@masslifesciences.com >

Subject: [Zoom] Meeting with Dr. Zimlichman

When: Thursday, February 20, 2025 9:00 AM-9:30 AM. Where: https://us06web.zoom.us/j/87119514196?
pwd=ef5aVXGeZ1KMH1g6UJ91VXNvryWiU0.1

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://uso6web.zoom.us/j/87119514196? pwd=ef5aVXGeZ1KMH1g6UJ91VXNvrvWiUO.1

Meeting ID: 871 1951 4196

Passcode: 379528

One tap mobile

- +13092053325,,87119514196# US
- +13126266799,,87119514196# US (Chicago)

Dial by your location

- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)

- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: https://uso6web.zoom.us/u/keviN2afKa

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From: Ramapriya, Jeevan (MOITI)

To: Hawa Fall; Joseph P. Sullivan

Subject: Re: State"s grants and funding opportunities **Date:** Wednesday, June 25, 2025 2:03:12 PM

Attachments: image002.png

image003.png image004.png image005.png image006.png image007.png

Great. Thanks Hawa!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543 d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com> Sent: Wednesday, June 25, 2025 2:33:34 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>; Joseph P. Sullivan

<jsullivan@masslifesciences.com>

Subject: RE: State's grants and funding opportunities

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Hi Jeevan,

There should be no changes to the commitment letter if everything remains the same on their end. If they have any changes, then we can adjust the commitment letter. Yes, I can join you on July 2nd at 9am.

Thanks.

Hawa

Hawa Fall, PharmD, MBA
Manager of Business Development

781-296-3873

masslifesciences.com

1075 Main St. Suite 100, Waltham, MA 02451





From: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 12:58 PM

To: Joseph P. Sullivan <jsullivan@masslifesciences.com>; Hawa Fall <hfall@masslifesciences.com>

Subject: FW: State's grants and funding opportunities

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+-Jeevan-+

From: Orli Biger < Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Cc: Yonatan Keschner <<u>ykeschner@arcinnovation.org</u>>; Yonatan Keschner <<u>ykesch@gmail.com</u>>; ykeschner@bwh.harvard.edu

Subject: State's grants and funding opportunities

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Dear Jeevan,

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If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center



Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Cc: Orli Biger < Orli.Biger@arcinnovation.org>; jan_vanacker@outlook.com; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Jeanne LeClair < jleclair@masslifesciences.com>; Keschner, Yonatan G.,MD < YKESCHNER@BWH.HARVARD.EDU>; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

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Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Thank you,

+-Jeevan-+

Jeevan Ramapriya

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108

jeevan.ramapriya@mass.gov

O: +1-617-973-8543 D: +1-857-276-2759

From: Dr. Zimlichman Eyal < Eyal.Zimlichman@sheba.health.gov.il

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: orli.biger@arcinnovation.org; jan vanacker@outlook.com; Hao, Yvonne (EOED)

<<u>Yvonne.Hao@mass.gov</u>>; Jeanne LeClair <<u>ileclair@masslifesciences.com</u>>; Keschner, Yonatan

G.,MD < YKESCHNER@BWH.HARVARD.EDU >; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

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Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward. Best wishes.

Eyal

Chief Transformation and Innovation Officer, Sheba Medical Center Founder and Director, <u>ARC Innovation</u> Sheba Tel HaShomer City of Health

Office: +972 (3) 5307267 Mobile: +972 (52) 6666067

Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Sent: Thursday, February 20, 2025 4:53 PM

To: צימליכמן איל, פרופ<<u>Eval.Zimlichman@sheba.health.gov.il</u>>; Jeanne LeClair

<<u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan

G.,MD <YKESCHNER@BWH.HARVARD.EDU>

Cc: <u>orli.biger@arcinnovation.org</u>; <u>jan_vanacker@outlook.com</u>; רובינשטיין עינת

<<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Thanks for the time today Dr. Zimlichman, and apologies to all for the technical difficulties.

The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

Jeevan Ramapriya

MOITI

W: +1.617.973.8543

From: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, February 20, 2025 9:38:22 AM

To: Jeanne LeClair < <u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED) < <u>Yvonne.Hao@mass.gov</u>>;

Keschner, Yonatan G.,MD < < <u>YKESCHNER@BWH.HARVARD.EDU</u>>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; <u>orli.biger@arcinnovation.org</u> < <u>orli.biger@arcinnovation.org</u>>; <u>jan_vanacker@outlook.com</u> < <u>jan_vanacker@outlook.com</u>>;

<u>Einat.Rubinstein@sheba.health.gov.il</u> <<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi all. Great to meet just now. Including the slides here.
Looking forward to meeting in person in April.
Please let us know if we can provide anything else.
Best wishes.
Eyal

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Sent: Thursday, February 20, 2025 4:07 PM

To: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD

<YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; צימליבמן איל, פרופ

<<u>Eval.Zimlichman@sheba.health.gov.il</u>>; <u>orli.biger@arcinnovation.org</u>; <u>jan_vanacker@outlook.com</u>;

רובינשטיין עינת<<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

Please use this updated Zoom link!

Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://us02web.zoom.us/j/86293403748

Meeting ID: 862 9340 3748

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- +1 253 215 8782 US (Tacoma)
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• +1 507 473 4847 US

• +1 564 217 2000 US

• +1 669 444 9171 US

• +1 669 900 9128 US (San Jose)

Meeting ID: 862 9340 3748

Find your local number: https://us02web.zoom.us/u/k5ydcCiFx

Jeanne LeClair (She/Her/Hers)

Chief Business Officer

Massachusetts Life Sciences Center 781-296-7564

From: Hao, Yvonne (EOED)

Sent: Tuesday, February 18, 2025 7:47 PM

To: Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov>; Keschner, Yonatan G.,MD

< YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

Eval.Zimlichman@sheba.health.gov.il < Eval.Zimlichman@sheba.health.gov.il >;

orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>; jan_vanacker@outlook.com

<jan vanacker@outlook.com>; Einat.Rubinstein@sheba.health.gov.il

<<u>Einat.Rubinstein@sheba.health.gov.il></u>; Jeanne LeClair <<u>ileclair@masslifesciences.com></u>

Subject: [Zoom] Meeting with Dr. Zimlichman

When: Thursday, February 20, 2025 9:00 AM-9:30 AM.

Where: https://us06web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1g6UJ91VXNvryWiUO.1

EOED Zoom is inviting you to a scheduled Zoom meeting.

Topic: Meeting with Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

Join Zoom Meeting

https://uso6web.zoom.us/j/87119514196?pwd=ef5aVXGeZ1KMH1g6UJ91VXNvrvWiUO.1

Meeting ID: 871 1951 4196

Passcode: 379528

One tap mobile

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Dial by your location

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- +1 646 931 3860 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 669 444 9171 US
- +1 689 278 1000 US
- 11 009 2/0 1000 0B
- +1 719 359 4580 US
- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

Find your local number: https://uso6web.zoom.us/u/keviN2afKa

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From: Ramapriya, Jeevan (MOITI)

To: <u>Hawa Fall</u>
Cc: <u>Joseph P. Sullivan</u>

Subject: Re: State"s grants and funding opportunities **Date:** Tuesday, July 1, 2025 10:31:54 AM

Ok. Thanks!

Jeevan Ramapriya

MOITI

o: +1.617.973.8543 d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com> Sent: Tuesday, July 1, 2025 10:23:50 AM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Cc: Joseph P. Sullivan < jsullivan@masslifesciences.com> **Subject:** Re: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Jeevan,

I forget to clarify that I can join this meeting via Teams. Is that okay?

Thanks, Hawa

On Jun 25, 2025, at 2:03 PM, Ramapriya, Jeevan (MOITI) <Jeevan.Ramapriya@mass.gov> wrote:

Great. Thanks Hawa!

Jeevan Ramapriya MOITI

o: +1.617.973.8543 d: +1.857.276.2759

From: Hawa Fall <hfall@masslifesciences.com> Sent: Wednesday, June 25, 2025 2:33:34 PM

To: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>; Joseph P. Sullivan

<jsullivan@masslifesciences.com>

Subject: RE: State's grants and funding opportunities

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Hi Jeevan,

There should be no changes to the commitment letter if everything remains the same on their end. If they have any changes, then we can adjust the commitment letter. Yes, I can join you on July 2nd at 9am.

Thanks,

Hawa

Hawa Fall, PharmD, MBA
Manager of Business Development
781-296-3873

masslifesciences.com

1075 Main St. Suite 100, Waltham, MA 02451

<image003.png>

<image004.png>

<image002.png>

<image005.png>

<image006.png>

From: Ramapriya, Jeevan (MOITI) < Jeevan.Ramapriya@mass.gov>

Sent: Wednesday, June 25, 2025 12:58 PM

To: Joseph P. Sullivan < jsullivan@masslifesciences.com>; Hawa Fall

<hfall@masslifesciences.com>

Subject: FW: State's grants and funding opportunities

Hi Joe and Hawa --- Jeanne and I were working on this opportunity and if you recall, Kirk participated in the announcement. They're asking if there's any change to the potential grants that they could be eligible for.

See attached letter from March – does this still apply or are there any updates?

Also, I'm meeting with their US team next Wednesday 2 July at 9am ET – let me know if either of you would like to join us in-person or via Teams?

Thanks!

+-Jeevan-+

From: Orli Biger < Orli.Biger@arcinnovation.org>

Sent: Tuesday, June 24, 2025 6:21 PM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: Yonatan Keschner < <u>ykeschner@arcinnovation.org</u>>; Yonatan Keschner

<ykesch@gmail.com>; ykeschner@bwh.harvard.edu
Subject: State's grants and funding opportunities

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Dear Jeevan,

I hope this email finds you well. I am reaching out to inquire whether there are any updated funding grant plans that we might qualify for. We are enthusiastic about exploring all potential opportunities that could support our initiatives. If there are any new or upcoming grants that you think we should consider, we would greatly appreciate your guidance.

Thank you for your assistance.

Best regards,

Orli.

Orli Biger

CEO, ARC US

ARC Innovation at Sheba Medical Center

<image007.png>

Orli.biger@arcinnovation.org

Mobile: 972-50-7089362

+1-615-971-4979

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Friday, March 7, 2025 7:09 PM

To: Dr. Zimlichman Eyal < Eyal.Zimlichman@sheba.health.gov.il

Cc: Orli Biger < Orli.Biger@arcinnovation.org >; jan vanacker@outlook.com; Hao,

Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>; Jeanne LeClair <<u>ileclair@masslifesciences.com</u>>; Keschner, Yonatan G.,MD <<u>YKESCHNER@BWH.HARVARD.EDU</u>>; <u>benny.sharoni@mfa.gov.il</u>

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

Dear Dr. Zimlichman --- Thanks again for briefing our team. We all agree that Sheba ARC is an exciting initiative that aligns with our state's strategic objectives, and we want to see this priority project happen. We are also finalizing the meeting with the Governor and hope to have her availability on either April 7th or April 8th soon; we'll also plant to schedule a 1:1 with Secretary Hao, depending on her availability, while you're here.

Next week, you'll be receiving a letter from the Massachusetts Life Sciences Center with a proposal that includes a commitment from the MLSC Tax Incentive Program that can be awarded directly to Sheba ARC's portfolio companies (up to \$5 million, based on certain job creation targets) along with several other grant programs that Sheba ARC can apply for through a competitive process.

I know this is not exactly what you are looking for but given the uncertainty of the state's fiscal environment and the timing of the annual budget process, we are limited to what we can offer at this time. Note that this is not specific to Sheba ARC, but rather, these limitations are impacting all our other projects as well.

Of course, this does not preclude Sheba ARC from seeking a budget appropriation from the Legislature, for which there is a process to endure. Nor does it preclude future funding opportunities if the MLSC's discretionary funding is recapitalized, at which we can certainly engage in further discussions on to how to best leverage state resources to support Sheba ARC.

Let me strongly reiterate our willingness to work with you and your team to bring Sheba ARC to Massachusetts. If helpful, I'm happy to schedule quarterly calls with to keep you updated but know that our door will always be open to you.

Jeevan Ramapriya		
+-Jeevan-+	 	
Thank you,		

Executive Director

Mass. Office of International Trade and Investment (MOITI)

Executive Office of Economic Development

1 Ashburton Place – 21st Floor

Boston, MA 02108 jeevan.ramapriya@mass.gov

O: +1-617-973-8543 D: +1-857-276-2759

From: Dr. Zimlichman Eyal <<u>Eyal.Zimlichman@sheba.health.gov.il</u>>

Sent: Thursday, March 6, 2025 12:50 AM

To: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Cc: orli.biger@arcinnovation.org; jan_vanacker@outlook.com; Hao, Yvonne (EOED) < Yvonne.Hao@mass.gov; Jeanne LeClair < jleclair@masslifesciences.com; Keschner, Yonatan G., MD < YKESCHNER@BWH.HARVARD.EDU; benny.sharoni@mfa.gov.il

Subject: RE: [Zoom] Meeting with Dr. Zimlichman

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Dear Jeevan.

Hope you are all well.

In follow up to our conversation from two weeks ago, I was wondering if there are any updates.

Ideally, I would like to be able to discuss more specific details of our joint plan ahead of my visit next month. With hopes that maybe we can announce on my visit.

Would also be good to set time to meet while I am in Boston, April 4-8. We discussed also potentially meeting the Governor as a way to promote our collaboration.

We all believe that there is a real opportunity to drive better health and economic growth to the Commonwealth of Massachusetts, and are keen to drive this forward

Best wishes.

Eyal

Prof. Eyal Zimlichman, MD, MSc

Chief Transformation and Innovation Officer, Sheba Medical Center Founder and Director, <u>ARC Innovation</u> Sheba Tel HaShomer City of Health Office: +972 (3) 5307267

Mobile: +972 (52) 6666067

Eyal.Zimlichman@sheba.health.gov.il

From: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>

Sent: Thursday, February 20, 2025 4:53 PM

To: צימליכמן איל, פרופ<<u>Eyal.Zimlichman@sheba.health.gov.il</u>>; Jeanne LeClair

<<u>ileclair@masslifesciences.com</u>>; Hao, Yvonne (EOED) <<u>Yvonne.Hao@mass.gov</u>>;

Keschner, Yonatan G., MD < YKESCHNER@BWH.HARVARD.EDU >

Cc: <u>orli.biger@arcinnovation.org</u>; <u>jan_vanacker@outlook.com</u>; רובינשטיין עינת

<<u>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

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The Secretary, Jeanne, and I will convene in the next week or two to discuss various options and revert.

Let's plan to meet in person when you're back in April. Thank you.

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MOITI

W: +1.617.973.8543

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<<u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

<<u>YKESCHNER@BWH.HARVARD.EDU</u>>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>;

jan vanacker@outlook.com <jan vanacker@outlook.com>;

Einat.Rubinstein@sheba.health.gov.il < Einat.Rubinstein@sheba.health.gov.il >

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To: Hao, Yvonne (EOED) < <u>Yvonne.Hao@mass.gov</u>>; Keschner, Yonatan G.,MD

<YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>; צימליכמן איל, פרופ

<<u>Eyal.Zimlichman@sheba.health.gov.il</u>>; <u>orli.biger@arcinnovation.org</u>;

<u>jan_vanacker@outlook.com; רובינשטיין עינת>Einat.Rubinstein@sheba.health.gov.il</u>>

Subject: Re: [Zoom] Meeting with Dr. Zimlichman

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Jeanne LeClair is inviting you to a scheduled Zoom meeting.

Topic: MA EOED / Dr. Zimlichman

Time: Feb 20, 2025 09:00 AM Eastern Time (US and Canada)

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Jeanne LeClair (She/Her/Hers)

Chief Business Officer

Massachusetts Life Sciences Center 781-296-7564

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Sent: Tuesday, February 18, 2025 7:47 PM

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< YKESCHNER@BWH.HARVARD.EDU>

Cc: Ramapriya, Jeevan (MOITI) < <u>Jeevan.Ramapriya@mass.gov</u>>;

<u>Eyal.Zimlichman@sheba.health.gov.il</u> < <u>Eyal.Zimlichman@sheba.health.gov.il</u> >;

orli.biger@arcinnovation.org <orli.biger@arcinnovation.org>;

jan vanacker@outlook.com <jan vanacker@outlook.com>;

Einat.Rubinstein@sheba.health.gov.il < Einat.Rubinstein@sheba.health.gov.il >; Jeanne

LeClair < jleclair@masslifesciences.com >

Subject: [Zoom] Meeting with Dr. Zimlichman

When: Thursday, February 20, 2025 9:00 AM-9:30 AM. Where: https://us06web.zoom.us/j/87119514196?
pwd=ef5aVXGeZ1KMH1q6UJ91VXNvryWiU0.1

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Passcode: 379528

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- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
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- +1 720 707 2699 US (Denver)

Meeting ID: 871 1951 4196

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